



**ZAMBEFF**



## **FINANCIAL REVIEW**

**FYE 30<sup>TH</sup> SEPTEMBER 2010**

# Background



11% TURNOVER



185% EBITDA



86% OPERATING PROFIT



26% EARNINGS PER SHARE

## Positive Factors

1. Recovering global economies
2. Increase in copper prices
3. Low inflation and interest costs
4. Increasing wheat and soya prices
5. High demand for products
6. Large disposable income base
7. Focus on agricultural sector

## Adverse Factors

1. Volatility of the Zambian Kwacha
2. Low maize prices
3. Adverse weather patterns
4. Availability of cattle



# Abridged Income Statement

| <b>K Millions</b>                      | <b>ACTUAL</b>   | <b>ACTUAL</b>   | <b>% CHANGE<br/>TO ACTUAL</b> |
|--|-----------------|-----------------|-------------------------------|
|  | <b>Y/E 2010</b> | <b>Y/E 2009</b> | <b>%</b>                      |
| Turnover                               | 770,528         | 697,317         | 10.50%                        |
| Gross Profit                           | 242,144         | 219,176         | 10.48%                        |
| Other Income                           | 290             | 1,742           | (83.33%)                      |
| Administrative expense                 |                 |                 |                               |
| <i>Admin expense excl Depreciation</i> | (179,990)       | (178,169)       | (1.02%)                       |
| <i>Depreciation</i>                    | (28,683)        | (24,572)        | (16.73%)                      |
| <b>Operating Profit</b>                | <b>33,761</b>   | <b>18,177</b>   | <b>85.73%</b>                 |
| Profit on Disposal of Subsidiary       | -               | 65,790          | (100.00%)                     |
| Interest Costs                         | (10,236)        | (13,595)        | 24.71%                        |
| Foreign exchange gains/(losses)        | (7,991)         | (66,519)        | 87.99%                        |
| <b>Profit before Taxation</b>          | <b>15,534</b>   | <b>3,853</b>    | <b>303.21%</b>                |
| Income Tax credit/ (expense)           | 4,286           | 12,164          | (64.76%)                      |
| <b>Profit after Taxation</b>           | <b>19,820</b>   | <b>16,017</b>   | <b>23.75%</b>                 |
| Weighted Average EPS (Kwacha)          | 124.69          | 98.73           | 26.29%                        |
| EBITDA                                 | 63,966          | 22,415          | 185.37%                       |
| Gross Profit Margin                    | 31.43%          | 31.43%          | (0.0%)                        |
| <b>Net Profit Margin</b>               | <b>2.57%</b>    | <b>2.25%</b>    | <b>0.32%</b>                  |

# Abridged Cash Flow

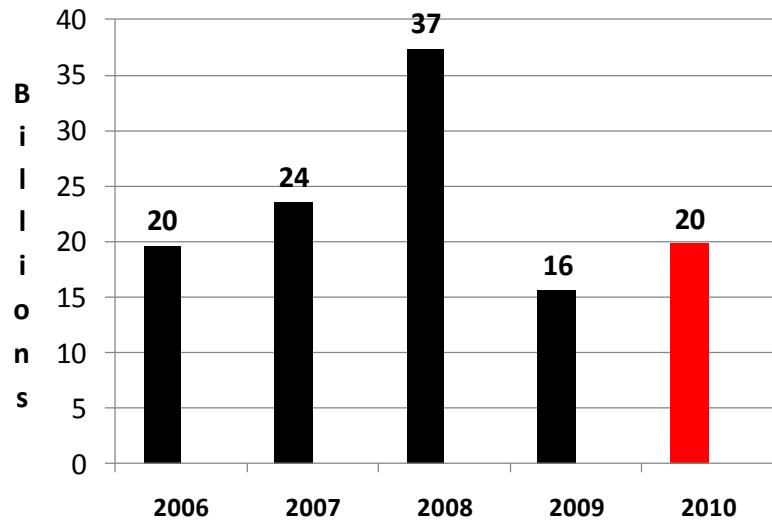
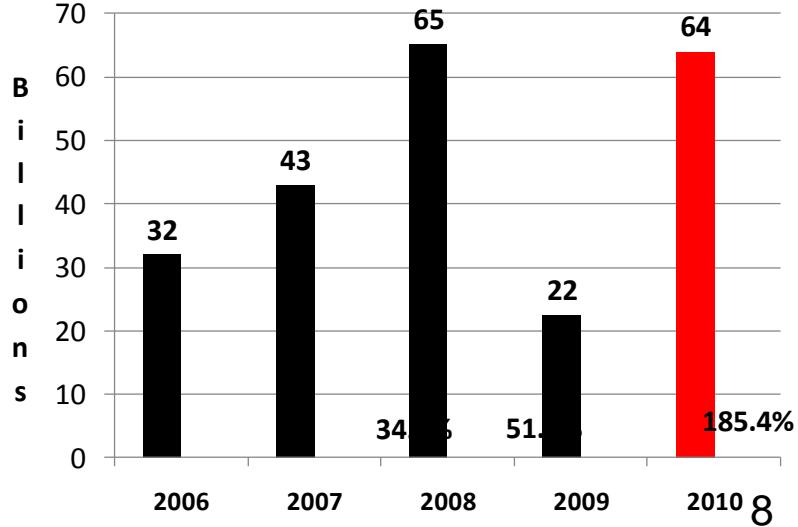
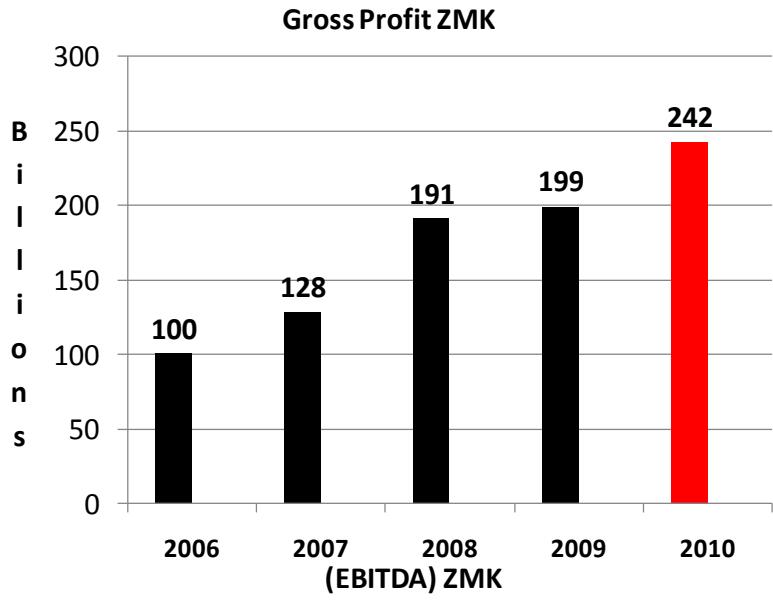
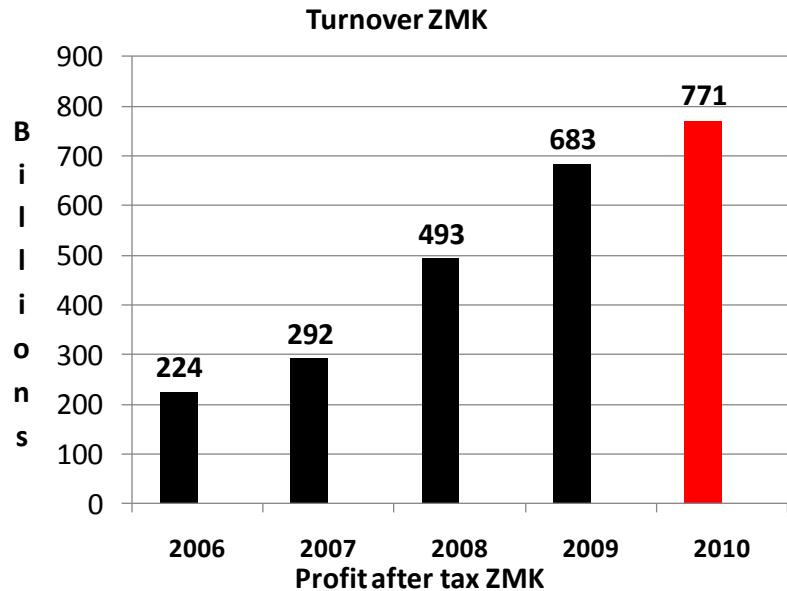
|  | ACTUAL<br>Y/E 2010 | ACTUAL<br>Y/E 2009 | ACTUAL<br>Y/E 2008 |
|--|--------------------|--------------------|--------------------|
| <b>K Millions</b>  |                    |                    |                    |
| Profit Before Taxation   | 15,534             | 3,853              | 44,195             |
| EBITDA   | 63,966             | 22,415             | 65,039             |
| Movement in Working Capital  | 2,631              | (6,692)            | (92,413)           |
| <b>Cash inflow/(outflow) from<br/>Operating activities</b>           | 66,597             | 15,723             | (27,374)           |
| Cash outflow on return on<br>investments and servicing of<br>finance | (10,236)           | (25,095)           | (18,118)           |
| Taxation   | 1,907              | (1,838)            | (3,714)            |
| Purchase of PPE  | (88,650)           | (139,008)          | (220,509)          |
| Purchase of goodwill   | -                  | -                  | (76 137)           |
| Proceeds from disposal of<br>subsidiary                              | -                  | 163,056            | -                  |
| <b>Cash inflow/(outflow) from/(on)<br/>investment activities</b>     | (88,650)           | 27,620             | (296,459)          |
| <b>Cash inflow/(outflow) before<br/>Finance activities</b>           | (30,381)           | 16,410             | (345,665)          |
| Cash inflow/(outflow) from financing                                 | 108,042            | (11,340)           | 276,722            |
| <b>Cash at beginning of year</b>                                     | (121,185)          | (85,192)           | (16,683)           |
| Effects of exchange rate changes                                     | (8,351)            | (41,063)           | 433                |
| <b>Cash at end of year</b>   | (51,874)           | (121,185)          | (85,192)           |
| Interest cover by EBITDA   | 6.25               | 1.65               | 8.11               |
| Debt Service Coverage  | 2.92               | 0.37               | 3.34               |

# Abridged Balance Sheet

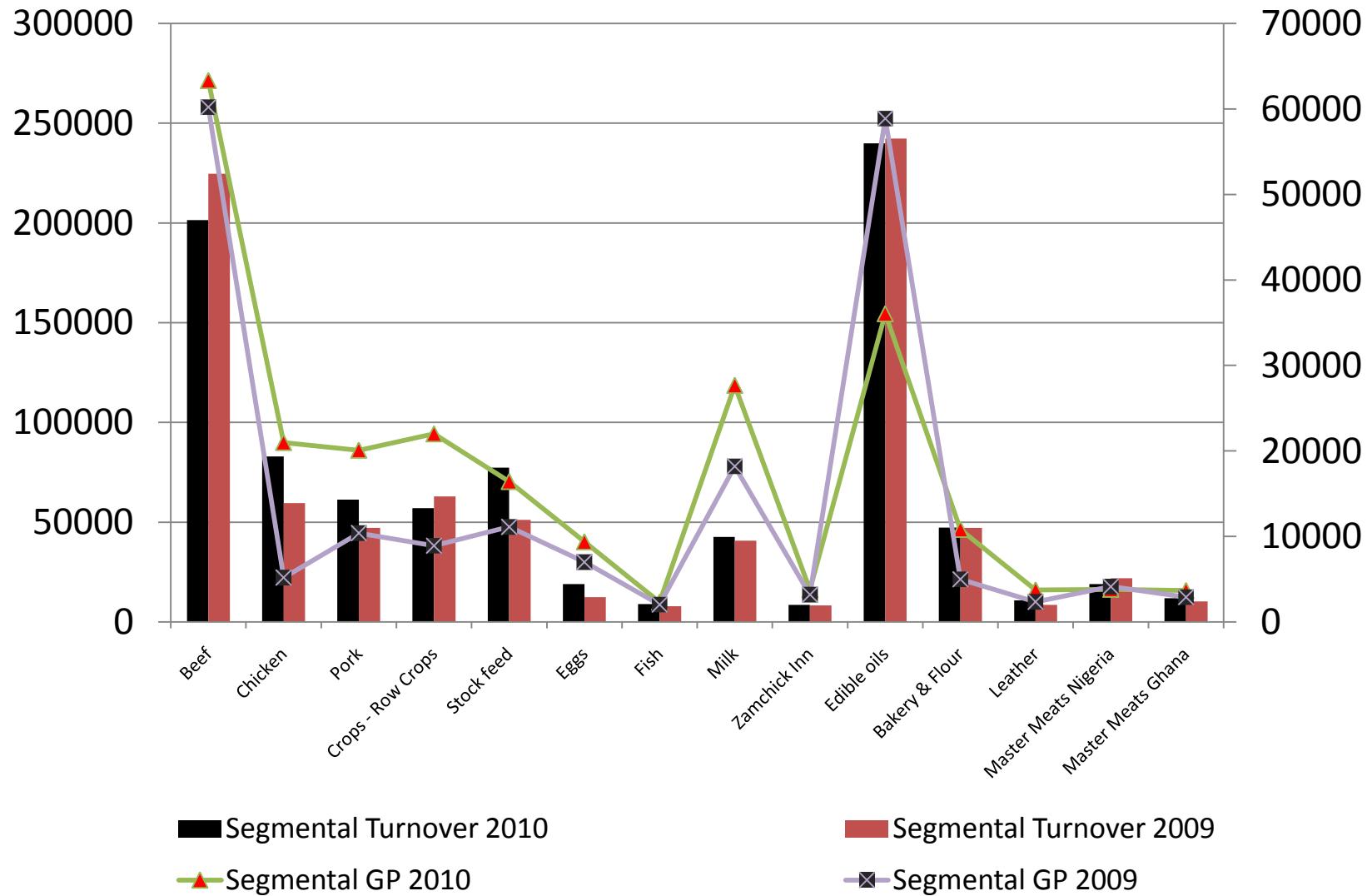
|                                     | ACTUAL<br>Y/E 2010 | ACTUAL<br>Y/E 30.09.09 | ACTUAL<br>Y/E 30.09.08 |
|-------------------------------------|--------------------|------------------------|------------------------|
| <b>K Millions</b>                   |                    |                        |                        |
| Non Current Assets                  | 530,361            | 472,352                | 455,491                |
| Current Assets                      | 248,909            | 239,215                | 263,449                |
| <b>TOTAL ASSETS</b>                 | <b>779,270</b>     | <b>711,567</b>         | <b>718,940</b>         |
| Capital and Reserves                | 456,425            | 445,227                | 439,444                |
| Non-Current Liabilities             | 144,795            | 56,600                 | 74,721                 |
| Current Liabilities                 | 178,051            | 209,740                | 204,775                |
| <b>TOTAL EQUITY AND LIABILITIES</b> | <b>779,270</b>     | <b>711,567</b>         | <b>718,940</b>         |
| <b>Ratios</b>                       |                    |                        |                        |
| Current Ratio                       | 1.4                | 1.1                    | 1.3                    |
| Total Debt / Equity Ratio           | 48.33%             | 40.81%                 | 34.41%                 |



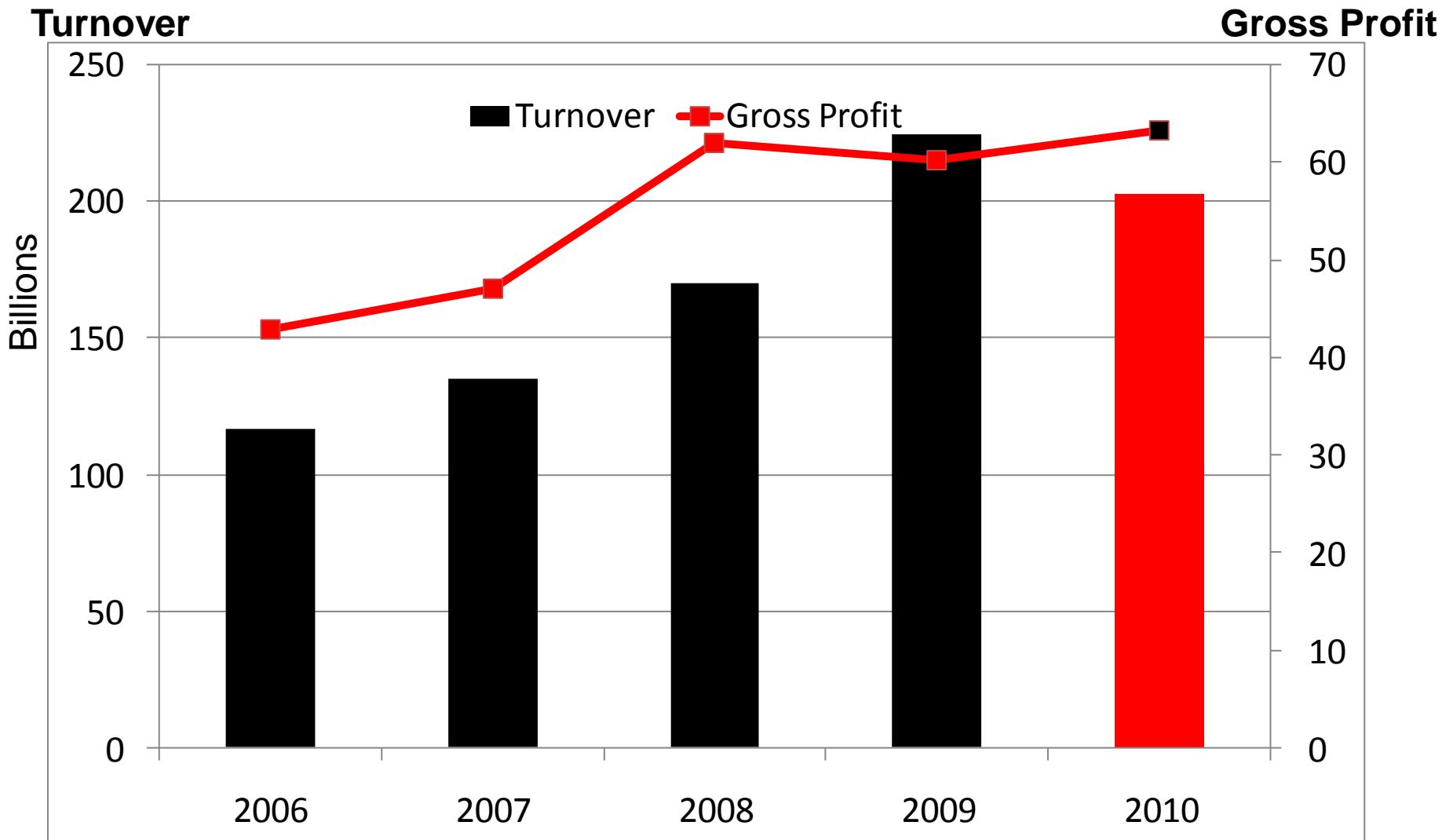
# Financial Summary



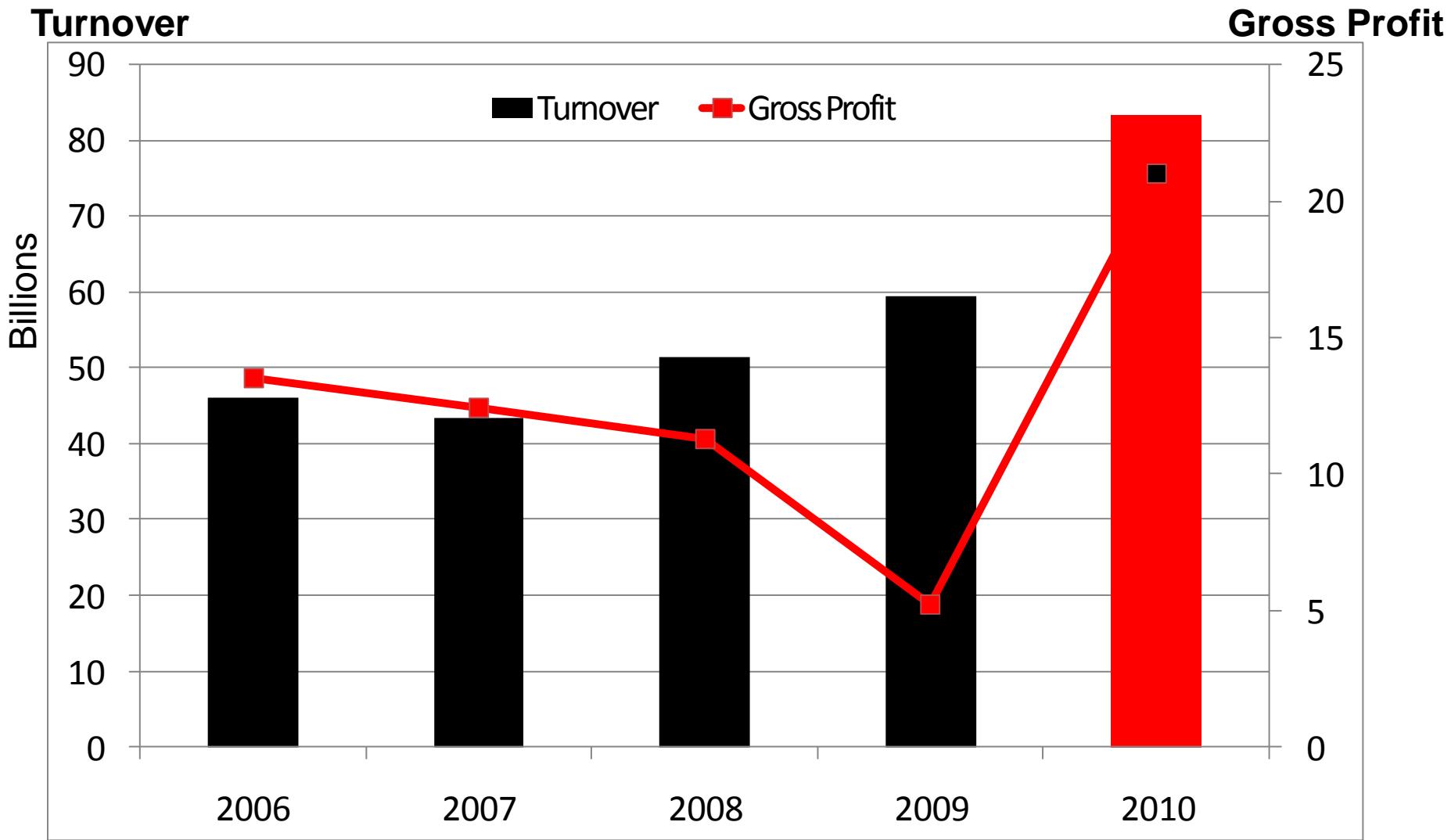
# Segmental Performance



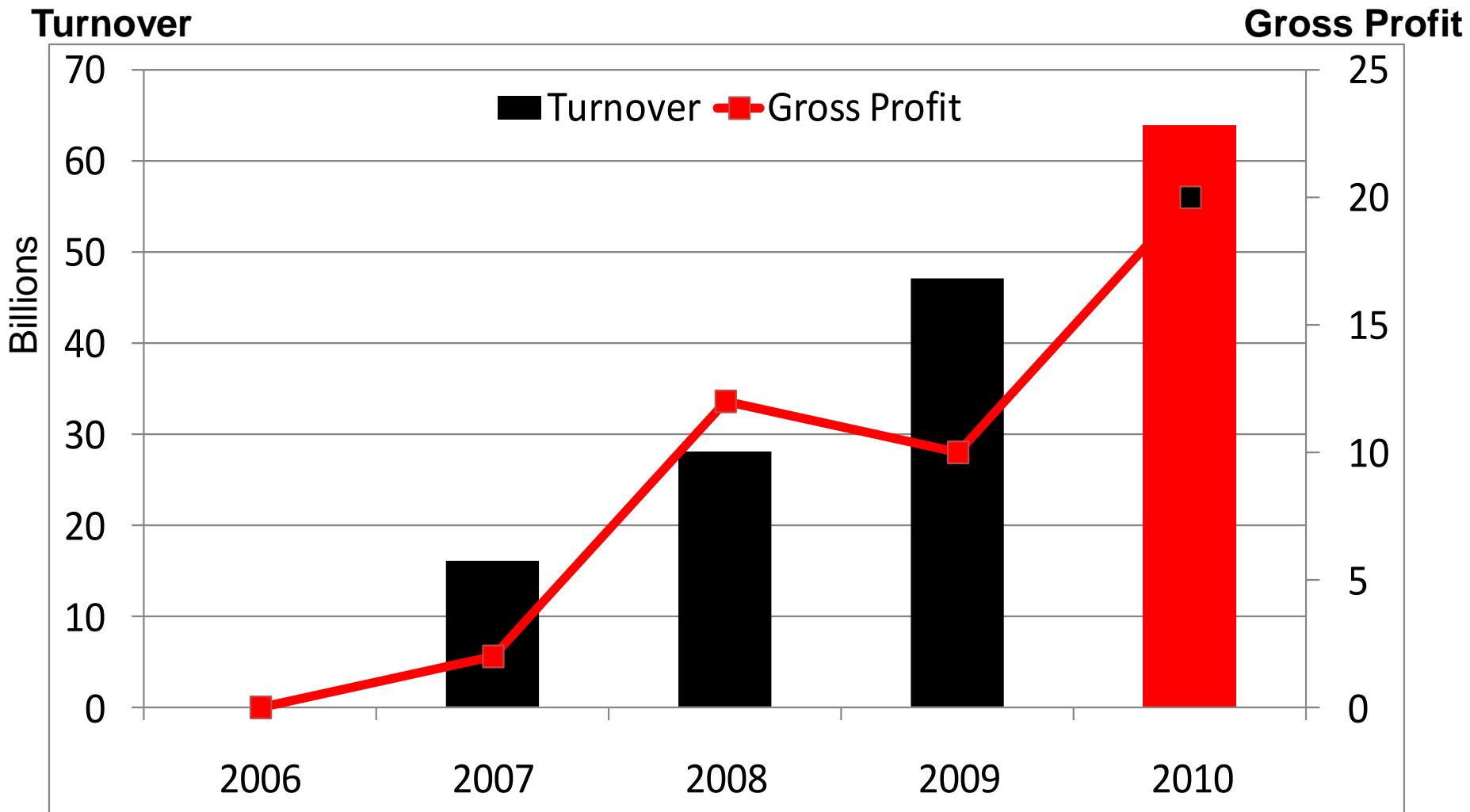
# Beef Division



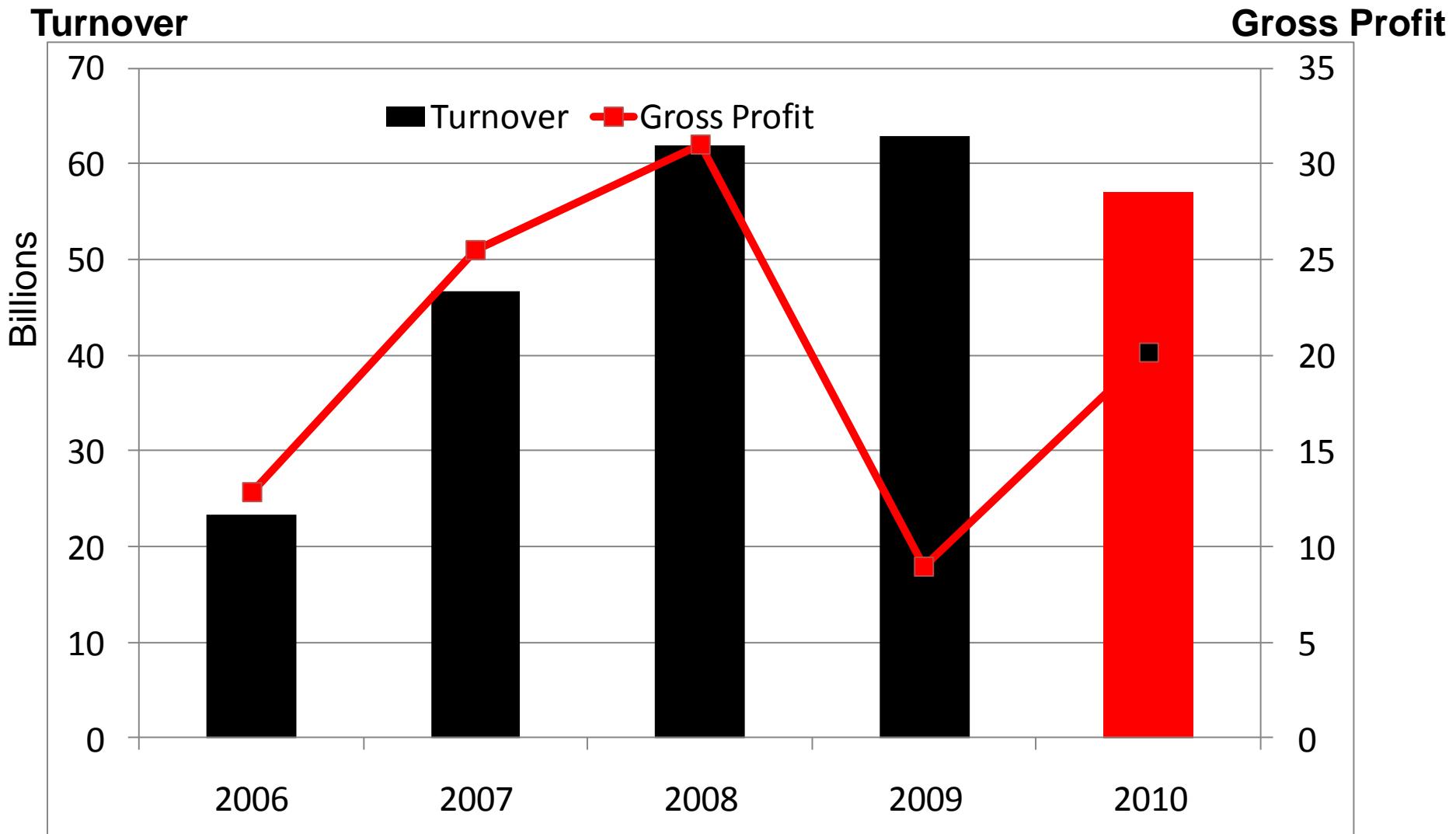
# Chicken Division



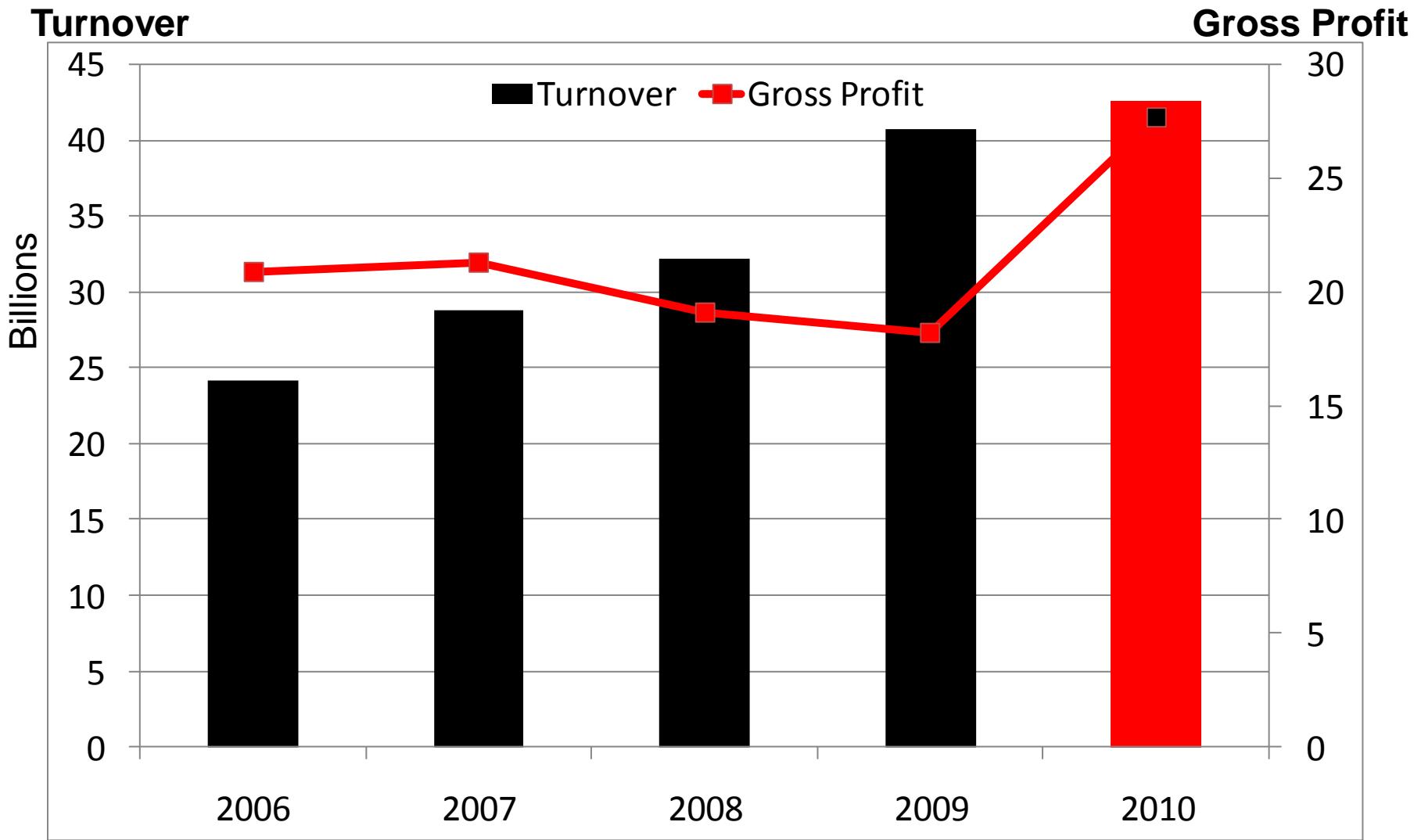
# Pork Division



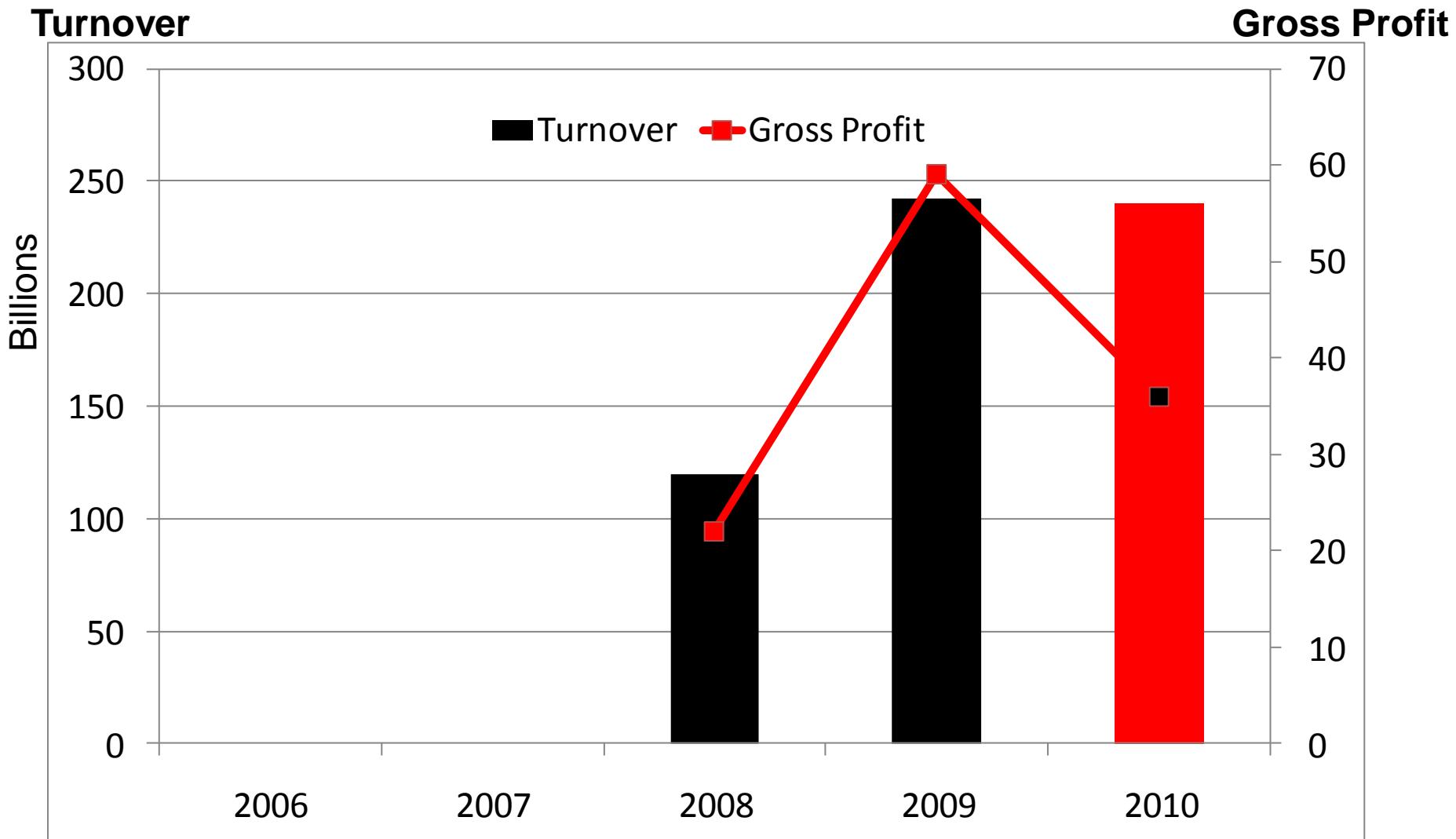
# Crops Division



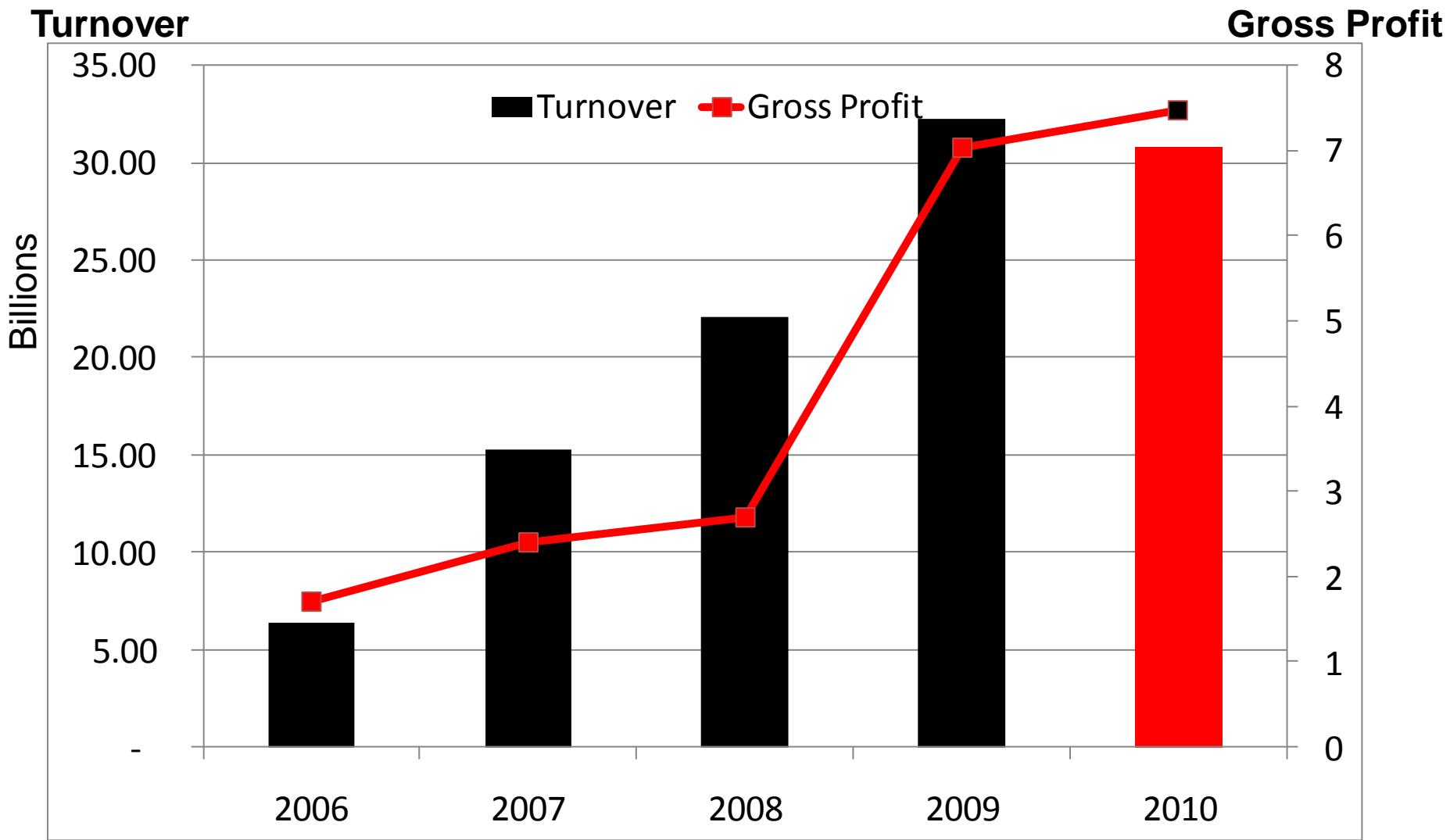
# Milk Division



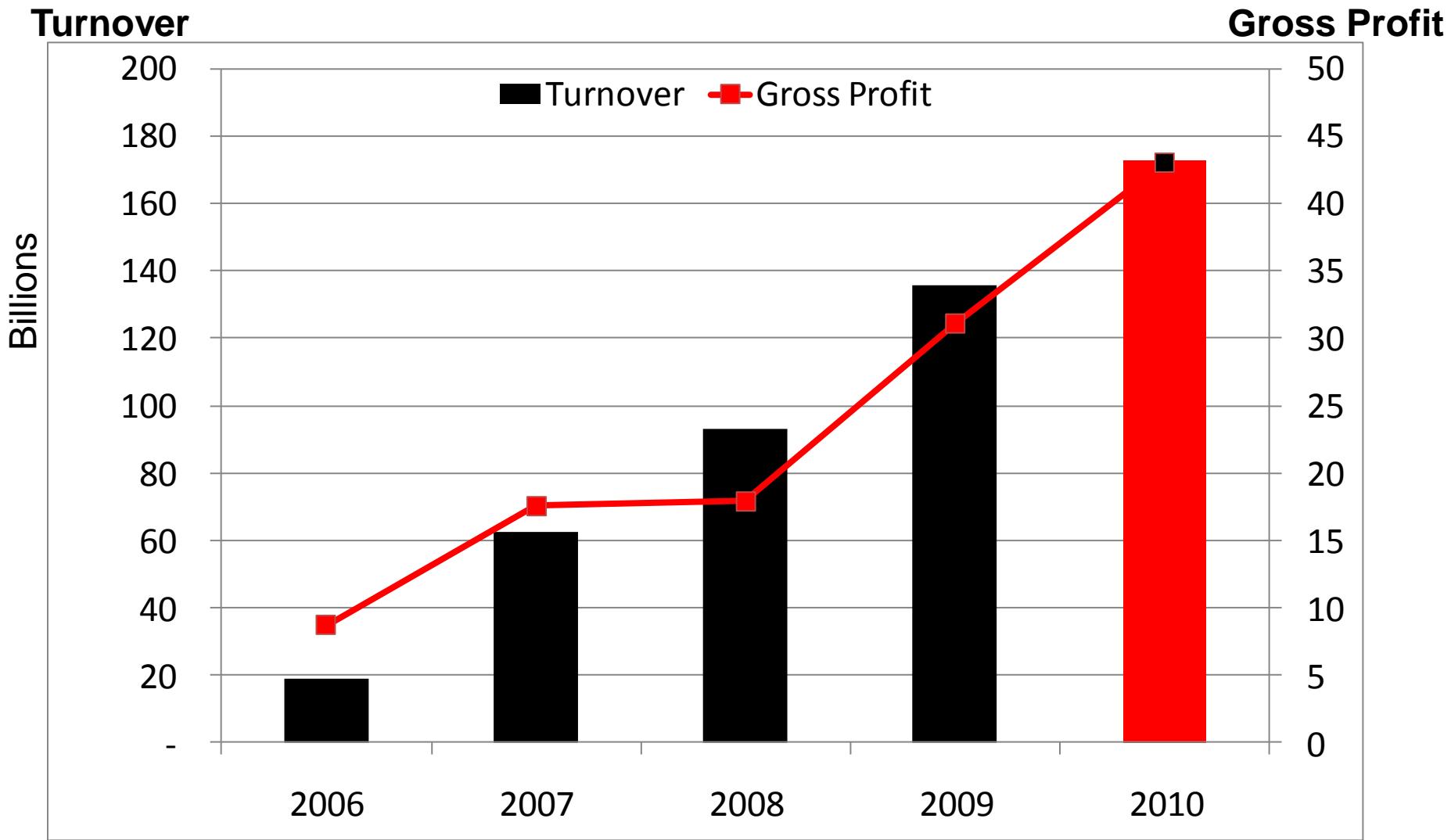
# Edible Oil Division



# West Africa Division



# Other Divisions





# Debt Review

## Drawn Debt

|              | <b>2010</b><br><b>ZMK Million</b> | <b>2009</b><br><b>ZMK Million</b> |
|--------------|-----------------------------------|-----------------------------------|
| Short Term   | 51,874                            | 121,185                           |
| Long Term    | 168,547                           | 60,505                            |
| <b>Total</b> | <b>220,421</b>                    | <b>181,690</b>                    |

## Debt by Limits

|                            | <b>2010</b><br><b>ZMK Million</b> | <b>2009</b><br><b>ZMK Million</b> |
|----------------------------|-----------------------------------|-----------------------------------|
| Working Capital Facilities | 154,957                           | 195,755                           |
| Term Facilities            | 168,547                           | 60,505                            |
| <b>Total</b>               | <b>323,504</b>                    | <b>256,260</b>                    |

% of Short Term to Total Debt

23.53%

66.70%

% of Long Term to Total Debt

76.47%

33.30%

2009 - 12% of debt in ZMK at a weighted cost of 20% per annum

2010 - 9% of debt in ZMK at a weighted cost of 16% per annum

2009 & 2010 weighted cost of US\$ debt largely unchanged at 6%



# Future Strategy

1. Expansion and upgrade of Retail Network.
2. West Africa.
3. Zamanita.
4. Chiawa.
5. Expansion of existing operations.
6. Zimbabwe.
7. Major acquisition in the pipeline.



## Q & A