



ZAMBEEF PRODUCTS PLC

INTERIM REPORT

FOR THE 6 MONTHS PERIOD ENDED 31 MARCH 2026

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

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Dear Shareholder,

This report sets out the Group's performance during the first half of the 2026 fiscal year, highlights the dynamic environment in which we continue to operate, and reaffirms the Board's commitment to building resilience and delivering long-term value for Zambeef's shareholders.

During the six months ended 31 March 2026, the Group operated in a markedly improved macroeconomic environment compared with the prior year. Headline inflation moderated materially and the Bank of Zambia reduced the Monetary Policy Rate, which together began to restore consumer purchasing power and ease local-currency financing costs. These developments, alongside a stronger Kwacha, provided a more supportive backdrop for demand and reduced the Kwacha cost of certain dollar-denominated inputs and obligations.

Management remained focused on the Group's strategic priorities of maximising revenue, driving volume growth and optimising costs. Through disciplined execution and targeted operational interventions, the Group delivered a resilient financial performance for the period. Operating profit of ZMW 322.7 million (USD 14.8 million) for the six months ended 31 March 2026 represents a 30.2% year-on-year increase, reflecting the enduring strength of our vertically integrated model and the effectiveness of the actions taken to protect margins and cash flow during a period of economic transition.

Strategy

The Board remains steadfast in its commitment to achieving the Group's strategic objectives, undeterred by seasonal market dynamics and economic fluctuations. Our five-year strategy is centred on the following key pillars:

- 1. Strengthening our core business:** We remain committed to reinforcing our core operations through strategic investments that expand our market share and solidify our presence in key sectors. Our focus is on broadening our market reach and diversifying our product portfolio to capture emerging opportunities and drive sustainable growth.
- 2. Human Capital Development:** Our focused human capital strategy is designed to ensure that our workforce is well-equipped and empowered to drive the Group's success. By prioritizing skills development aligned with our strategic objectives, we continue to cultivate a motivated and capable team that underpins sustainable growth and operational excellence.
- 3. Enhancing Strategic Partnerships:** Strategic partnerships play a vital role in enhancing our competitive edge and market position. We are committed to strengthening these partnerships to capitalise on synergies and opportunities for growth. Our commitment to our customers, suppliers, lenders and other partners remains resolute.
- 4. Divestiture of Non-Core Assets:** Linked to the pillar to focus on our core business and our pursuit to optimise resource allocation, we are actively pursuing divestiture of non-core assets.

Chairman's Report (continued)

Progress on the \$100 million expansion programme has been steady, with completed projects delivering tangible returns. The Mpongwe row-cropping expansion continues to yield strong harvests, with the current summer crop due for completion in June; the milling and hatchery facilities are fully operational; and the cheese plant, commissioned in April 2025, is scaling production as the Group expands its market share. Collectively, these milestones are strengthening internal supply security, advancing import substitution and enhancing the Group's capacity to meet growing market demand.

Outlook

Looking ahead, favourable rainfall patterns and a strong cropping season supported by improved irrigation performance at Mpongwe and good growing conditions across our summer plantings— are expected to deliver a materially improved national maize and soya crop. This should help stabilise grain prices, reduce input cost volatility and strengthen feed and milling margins in the second half of the year, supporting our processing units and improving working-capital dynamics. We will, nonetheless, remain vigilant in managing our exposure to fuel and fertiliser price movements, which continue to be shaped by ongoing geopolitical conflict and the resulting disruption to global energy and agricultural input markets. Contingency plans remain in place to protect margins and ensure supply continuity in the event of further price escalation or supply-chain disruption.

British International Investment Plc (BII)

I am pleased to inform you that a significant capital-structure development was completed during the period. Following shareholder approval at the Extraordinary General Meeting on 11 March 2026, British International Investment Plc (BII) exercised its conversion rights and converted 100,057,658 convertible redeemable preference shares into 308,511,112 ordinary shares, effective 29 April 2026. The conversion increased the Group's issued ordinary share capital to 609,090,742 ordinary shares, resulted in the cancellation of the preference share liability and materially simplified the balance sheet. The Board regards this outcome as a positive development for the Company: it removes a material contingent obligation, aligns shareholder interests and strengthens the Group's capacity to pursue its strategic priorities over the long term.

Acknowledgement

I wish to express my sincere gratitude to my fellow Board members for their strategic oversight, and I commend our management and staff for the dedication and professionalism that defined this successful half-year. The agility demonstrated in transitioning from defensive measures to a posture of growth-oriented efficiency is a clear testament to the talent and resilience of the Zambeef team.

As we look toward the remainder of the year, we remain resolute in our commitment to harnessing Zambia's improving economic conditions to drive sustainable value for our shareholders and all stakeholders.



Patrick Wanjelani
Chairman

Chief Executive Officer's Report

Overview

The six months ended 31 March 2026 saw the Group deliver a resilient financial performance against a markedly improved macroeconomic backdrop. This performance underscores our agility and adaptability in navigating a period of significant economic transition. The management team's unwavering commitment to maximising revenue, driving volume growth and optimising costs has been instrumental in delivering a 30.2% year-on-year increase in operating profit during the period.

The operating environment during the period was shaped by a markedly stronger Zambian Kwacha, which appreciated by approximately 19% against the US Dollar during the six months under review, declining headline inflation, and a substantially improved power supply relative to the drought-affected conditions of the prior year. The Bank of Zambia reduced the Monetary Policy Rate from 14.5% to 13.5% during the period, easing local-currency financing costs and beginning to restore consumer purchasing power. These developments reduced energy costs and the Kwacha cost of import-denominated inputs, while also creating some margin headwinds in milling as wheat prices fell below book value with the strengthening currency.

Notwithstanding these dynamics, Zambeef demonstrated its characteristic resilience through disciplined cost management, targeted operational interventions, and the enduring strength of our vertically integrated business model. Our ability to grow operating profit reflects the quality of our asset base, the commitment of our people, and the trust placed in us by our customers, suppliers, and communities.

Operational Excellence

In the period, Zambeef continued to reaffirm its commitment to operational excellence, quality, and compliance through several important achievements across its operations.

Zamshu Factory attained ISO 9001:2015 certification during the period, reflecting the sustained investment in quality systems and process discipline within our leather and footwear operations. This milestone further strengthens the Division's competitive positioning as Government policy continues to support the local footwear industry. Zamshu is well-placed to capitalise on the resulting increase in domestic demand, and the addition of a new domestic leather supply chain in South Africa is expected to further improve quality and reduce production costs from the second half of the financial year.

Separately, structured engagement is underway with Zambia Halaal Certifiers (ZAMHA) to advance Halaal certification across Zambeef's operations. Initial assessments of Huntley and key abattoir sites have been completed, with certification readiness activities progressing ahead of the final audit. Additionally, the International Finance Corporation (IFC) has engaged the Group on a parallel process targeting export market certification for the Middle East, with a focus on UAE and Saudi Arabian markets. Successful attainment of Halaal certification is expected to materially enhance our domestic market reach and unlock meaningful export revenue opportunities.

These initiatives highlight our commitment to continuous improvement and alignment with national and international standards, further establishing Zambeef as a trusted leader in food safety, sustainability, and animal welfare within Zambia's agribusiness sector.

Chief Executive Officer's Report (continued)

Supporting National Food Security

The Group's summer cropping programme is on track to deliver a materially improved harvest, with approximately 14,700 hectares cultivated across soya beans, grain maize, and silage maize at Mpongwe and Huntley farms. Favourable rainfall during the season has supported strong crop establishment, and the summer harvest is expected to complete in June 2026. This yield will enhance internal raw material supply for our Stockfeed and Milling operations, reduce dependence on third-party procurement, and contribute to national grain availability at a time when the country's food security outlook is improving.

Financial Performance

The Group delivered a resilient performance for the six months ended 31 March 2026, navigating an operating landscape characterised by a markedly stronger Kwacha, easing inflation, and dramatically improved energy availability. Through effective revenue management and operational efficiency, the business delivered growth in earnings across the period, demonstrating the adaptability and continued momentum of our integrated business model.

The Group achieved a revenue of ZMW 3.9 billion (USD 180.5 million), along with a gross profit of ZMW 1.5 billion (USD 69.3 million) for the six-month period. Revenue grew by 2.3% year-on-year in Kwacha terms. The material appreciation of the Kwacha — which strengthened by approximately 19% against the US Dollar during the period — resulted in a significantly higher figure in US Dollar terms, with revenue up 29.2% and gross profit up 35.4% in USD year-on-year. Gross profit growth of 7.2% in Kwacha terms reflects improved margins across several divisions, driven principally by the favourable impact of currency appreciation on import-denominated input costs, particularly in the Stockfeed division.

Furthermore, the Group delivered an operating profit of ZMW 322.7 million (USD 14.8 million), marking an increase of 30.2% in Kwacha terms and 64.4% in US Dollar terms compared to the prior half-year of ZMW 247.7 million (USD 9.0 million). This growth underscores the effectiveness of our commercial strategy and the continued contribution of our commissioned strategic expansion projects.

The Group is committed to strengthening its brand equity while consistently delivering high-quality products to our customers. By leveraging our diversified and vertically integrated business model, along with a portfolio of well-established brands and a capable management team, we are strategically positioned to take advantage of emerging growth opportunities and effectively manage potential risks. This strong foundation enables us to respond with resilience and agility in a shifting market landscape.

Strategic focus

Our strategic priorities remain focused on maximising the use of our existing assets, enhancing returns, and ensuring sustained profitability across our core business segments. Zambeef's integrated model continues to prove its strength, allowing us to achieve efficiencies throughout the value chain while maintaining our leadership in key food categories.

Progress on our USD 100 million expansion programme has been steady during the period, with completed projects delivering tangible returns. Key milestones include: the Mpongwe row-cropping expansion continuing to yield strong harvests; the milling and hatchery facilities operating at full capacity; and the cheese plant, commissioned in April 2025, scaling production and onboarding significant new customers. These investments are strengthening internal supply security, advancing import substitution, and enhancing our capacity to meet growing market demand.

Chief Executive Officer's Report (continued)

Strategic focus (continued)

A further milestone achieved in the period was the commissioning of the pasta plant at our Mpongwe milling facility. This facility represents a significant step in the Group's value-addition strategy, producing pasta under the Favourite Foods brand and creating a new revenue stream for the Milling division. Initial sales into leading retail chains are targeted for the second half of the financial year, and the pasta line is expected to make a meaningful contribution to both volumes and margins as it scales.

The Group continues to divest non-core operations and reinvest in high-impact areas that enhance cash generation and improve return on capital employed. This disciplined approach ensures that every investment contributes to efficiency, competitiveness, and shareholder value.

Looking ahead, our strategic focus remains on building a more efficient, profitable, and resilient business that delivers sustainable value for all stakeholders while supporting Zambia's broader agricultural and industrial development.

Divisional Performance

Table 1 (ZMW) and Table 2 (USD) below provide a summary of the consolidated performance of the key business divisions reported at an operating profit level.

Table 1: Divisional financial summary in ZMW'000

	Revenue	Revenue	Gross Profit	Gross Profit	Overheads	Overheads	Operating	Operating
	2026	2025	2026	2025	2026	2025	Profit	Profit
	ZMW'000s	ZMW'000s	ZMW'000s	ZMW'000s	ZMW'000s	ZMW'000s	ZMW'000s	ZMW'000s
Revenue - Retail and Cold Chain Food Products	4,637,829	4,286,908	820,355	714,877	(681,807)	(422,802)	138,548	292,075
Revenue - Cropping and Milling	2,158,858	2,533,906	689,709	693,258	(370,890)	(430,554)	318,819	262,704
Total	6,796,687	6,820,814	1,510,064	1,408,135	(1,052,697)	(853,356)	457,367	554,779
Less: Intra/Inter Group Sales	(2,865,900)	(2,980,146)	-	-	-	-	-	-
Central Overhead	-	-	-	-	(118,676)	(263,048)	(118,676)	(263,048)
Foreign exchange losses	-	-	-	-	(16,038)	(43,987)	(16,038)	(43,987)
Group Total	3,930,787	3,840,668	1,510,064	1,408,135	(1,187,411)	(1,160,391)	322,653	247,744

Chief Executive Officer's Report (continued)

Divisional Performance (continued)

Table 2: Divisional financial summary in USD'000

	Revenue	Revenue	Gross Profit	Gross Profit	Overheads	Overheads	Operating	Operating
							Profit	Profit
	2026	2025	2026	2025	2026	2025	2026	2025
	USD'000s	USD'000s	USD'000s	USD'000s	USD'000s	USD'000s	USD'000s	USD'000s
Retailing and Food Production	212,940	155,888	37,666	25,996	(31,304)	(15,375)	6,361	10,621
Cropping and Milling	99,121	92,142	31,667	25,209	(17,029)	(15,656)	14,638	9,553
Total	312,061	248,030	69,333	51,205	(48,333)	(31,031)	20,999	20,174
Less: Intra/Inter Group Sales	(131,584)	(108,369)						
Central Overhead					(5,449)	(9,565)	(5,449)	(9,565)
Foreign exchange losses					(735)	(1,600)	(735)	(1,600)
Group Total	180,477	139,661	69,333	51,205	(54,517)	(42,196)	14,815	9,009

Retailing & Cold Chain Food Products

The Retailing and Cold Chain Food Products division delivered a resilient performance in the first half of the 2026 financial year, sustaining revenues broadly in line with prior year despite supply challenges in beef and chicken arising from constrained cattle availability and poultry service level limitations. Gross profit performance was supported by a favourable product mix, disciplined pricing execution, and significantly reduced energy costs as power supply improved materially compared to the prior year.

The Beef segment navigated a period of constrained livestock supply, as improved grazing conditions following good rains led farmers to retain herds for rebuilding. Despite lower volumes, the division maintained healthy margins through disciplined channel management and strong average pricing, with the export channel delivering exceptional growth during the period.

The Poultry segment delivered a mixed performance. Zamhatch achieved outstanding results for the half year, with day-old chick sales 16.4% above budget and 23.3% above prior year, driven by strong market demand and exceptional flock performance. Zamchick faced volume headwinds from processed chicken stockouts in the early months of the period, though production efficiencies improved significantly year-on-year.

The Dairy segment delivered strong financial performance, supported by high average pricing across Lacto, drinking yoghurt, and cheese, and a favourable product mix. The cheese plant continued to scale with volumes growing strongly year-on-year and significant new accounts successfully onboarded. Volume performance was partially constrained by packaging supply challenges affecting drinking yoghurt. Zammilk continued to strengthen its position as the leader in the fresh milk and Lacto markets.

Cropping and Milling

The summer cropping programme delivered strong results during the period, with approximately 14,700 hectares planted across soya beans, grain maize, and silage maize at Mpongwe and Huntley farms. Favourable rainfall supported excellent crop establishment and yields. Silage maize harvesting was completed in February 2026, while soya beans and grain maize were in active harvest at period end, with full completion expected in June 2026. The Kwacha appreciation during the period created a foreign exchange headwind on biological asset valuations, which partially offset the strong underlying operational performance from the division.

Chief Executive Officer's Report (continued)

Divisional Performance (continued)

The Stockfeed division delivered an excellent performance during the half year, significantly outperforming on gross profit and operating profit. The primary driver was the impact of Kwacha appreciation on US Dollar-denominated raw material costs, which reduced the cost base substantially, complemented by disciplined procurement at optimal market prices. The division maintained its market leadership position, delivering positive volume growth in the second quarter against a competitive trading environment.

The Milling segment faced a challenging first half, with volumes below budget across all channels due to intense pricing competition and the entry of an additional supplier into the Shoprite bakery segment. Stock revaluation adjustments were required as market wheat prices declined below book value.

Outlook

Looking ahead to the second half of the financial year, the completion of the summer crop harvest in June is expected to materially improve the Cropping division's contribution and provide a favourable internal raw material base for Stockfeed and Milling. Our vertically integrated business model offers a significant competitive advantage, ensuring a reliable supply chain and a consistent market for our products across each link of the value chain.

Zambia's economy is showing encouraging signs of continued recovery, with GDP growth projected at approximately 4.4% for the full year, underpinned by expansion in copper production and a strong agricultural season. Continued moderation in inflation, supported by the Bank of Zambia's monetary policy stance, is expected to sustain consumer purchasing power recovery and support demand across our key product categories. These positive macroeconomic developments create a more favourable operating environment for Zambeef in the second half.

We will continue to strengthen our balance sheet by pursuing the divestiture of non-core assets, optimising our existing resources, and making targeted capacity investments aligned with our strategic growth priorities. The completion of the BII preference share conversion has materially simplified our capital structure and removed a significant contingent obligation, positioning the Group more strongly for the period ahead. With a solid operational foundation and a clear strategic direction, Zambeef is well-positioned for continued growth in the second half of the year and beyond.

Acknowledgements

I would like to extend my gratitude to our Board of Directors for their guidance and support. I am also indebted, to all our dedicated staff and partners, for their invaluable contributions to the ongoing success of the Group.



Faith Mukutu
Chief Executive Officer

Zambeef Products PLC
Chief Executive Officer's report
For the Six months period ended 31 March 2026

Report of the Directors

The Directors submit their report together with the unaudited interim report for the six-month period ended 31 March 2026, which disclose the state of affairs and performance of Zambeef Products PLC (the "Company") and its subsidiaries (together, "the Group").

Principal activities

The principal activities of the Group are the production, processing, distribution and retailing of beef, chicken, pork, milk, dairy products, eggs, edible oils, stock feed and flour. The Group also has large row cropping operations (principally maize, soya beans and wheat), with approximately 14,572 Hectares of row crops under irrigation and 7,947 Hectares of rain-fed/dry-land crops available for planting each year. The Group also has retailing operations in Nigeria and Ghana.

Share capital and beneficial owner(s)

The authorised share capital of the Company remained unchanged at 700,000,000 ordinary shares of K0.01. each. The issued and fully paid-up share capital remained at 300,579,630 ordinary shares of K0.01 each.

The Company's notable shareholding and beneficial ownership is represented as follows:

Name of shareholder	Number of shares	% of shareholding
Africa Life	62,217,902	20.7%
British International Investment Plc (BII)	52,601,435	17.5%
First Equity	39,500,000	13.1%
National Pension Scheme Authority (Zambia)	24,797,819	8.2%
SBM Securities	15,925,191	5.3%
Eastspring Investment	11,995,062	4.0%
Rhodora	8,639,374	2.9%
Red Fort partnership	8,175,000	2.7%
Sussex Trust	7,868,813	2.6%

BII Group Plc (BII) are also the holders of 100,057,658 convertible redeemable preference shares. These shares have four voting rights for every five preference shares held resulting in BII having 34.8% of the voting rights.

Results and dividend

The Group profit for the period of K71.9 million (31 March 2025: K34.5 million) has been added to retained earnings. The Directors have not declared a dividend, nor have any dividends been paid during the year (2025: Nil)

Zambeef Products PLC
Chief Executive Officer's report
For the Six months period ended 31 March 2026

Directors

The Directors who held office during the year and to the date of this report were:

Name	Position
Patrick Wanjelani	Chairman
Faith Mukutu	Chief Executive Officer
Patrick Kalifungwa	Chief Financial Officer
Jonathan Kirby	Non-executive Director
Katebe Monica Musonda	Non-Executive Director
Pearson Gowero	Non-Executive Director
Muyangwa Muyangwa	Non-Executive Director
John Clifford Rich	Non-Executive Director

Interests register information

The Group officers (a Director, Company secretary or executive officer of a Company) made declarations of interest in Company transactions and business as follows:

Name of Director	31 March 2026 - shares		31 March 2025 - shares	
	Direct	Indirect	Direct	Indirect
Katebe Monica Musonda	-	555	-	555
	-	555	-	555

The interests' register, as required by the Companies Act, 2017 of Zambia, containing particulars of the above stated interests declared, is available for inspection at the Group's registered office.

Average number of employees and remuneration

The total remuneration of employees during the six-month period amounted to K472.2 million (31 March 2025: K395.8 million) and the average number of employees were as follows:

Month	Average Number
October	8,053
November	8,062
December	8,114
January	8,125
February	8,533
March	8,573

The Group has policies and procedures to safeguard the occupational health, safety, and welfare of its employees.

Gifts and donations

The Group made donations of K2.66 million (31 March 2025: K1.53 million) to charitable organisations and events.

Research and development

The Group did not incur any costs on research and development during the period (31 March 2025: Nil).

Exports

The Group exported K72.4 million worth of goods from Zambia (31 March 2025: K118.9 million).

Property, plant and equipment

The Group purchased property, plant and equipment amounting to K81.6 million (31 March 2025: K235.9 million). In the opinion of the Directors, the carrying value of property, plant and equipment is not more than their recoverable value.

Post balance sheet event

BII plc exercised its conversion rights and converted 100,057,658 convertible redeemable preference shares into 308,511,112 ordinary shares effective 29 April 2026. Please refer to note 1 for further details.

Interim report

The interim report set out below has been approved by the Directors.

Signed on behalf of the Board of Directors,



Patrick Wanjelani
Chairman



Faith Mukutu
Director

Date: 12 June 2026

Statement of Directors' responsibilities

The Directors are required to prepare the interim report for the 6 months period that give a true and fair view of the state of affairs of the Group as at the period end and of its financial performance. The Directors are also required to ensure that the Group keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the Group. They are also responsible for safeguarding the assets of the Group. The Directors are further required to ensure the Group adheres to the corporate governance principles or practices contained in Sections 82 to 122 of Part VII of the Companies Act, 2017 of Zambia.

The Directors accept responsibility for the interim report, which have been prepared using appropriate accounting policies supported by reasonable estimates, in conformity with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB) and the requirements of the Companies Act, 2017 of Zambia.

The Directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of the interim report, and for such internal controls as the Directors determine necessary to enable the preparation of the interim report that are free from material misstatement whether due to fraud or error.

The Directors are of the opinion that the interim report set out on pages 13 to 43 give a true and fair view of the state of the financial affairs of the Group and of its financial performance in accordance with IFRS Accounting Standards as issued by the IASB and the requirements of the Companies Act, 2017 of Zambia. The Directors further report that they have implemented and further adhered to the corporate governance principles or practices contained in Sections 82 to 122 of Part VII of the Companies Act, 2017 of Zambia.

While the individual facilities that constitute the outstanding balance of K1.4 billion have contractual maturities of less than 12 months from the period end, given that these are revolving facilities, management's intention is to roll-over some, or all, of these agreements for at least an additional 12 months. Based on management's continuing engagement with the respective banks, there is no indication that the roll-overs will not be executed in accordance with existing arrangements.

Based on the above developments, the Directors are of the opinion that the Group will continue as a going concern for at least twelve months from the date of the interim report and have therefore prepared the interim report on a going concern basis.

Signed on behalf of the Board of Directors;



Patrick Wanjelani
Chairperson



Faith Mukutu
Chief Executive Officer

Date: 12 June 2026



The Directors
Zambeef Products PLC
Plot 4970, Manda Road
Industrial Area
Lusaka

Dear Sirs

INDEPENDENT REVIEW REPORT OF ZAMBEEF PRODUCTS PLC AND ITS SUBSIDIARIES

Introduction

We have reviewed the accompanying consolidated interim statement of financial position of Zambeef Products Plc (the "Company") and its subsidiaries (together the "Group") as at 31 March 2026 and the related consolidated statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the *six-month* period then ended, and notes, comprising material accounting policy information. The Directors are responsible for the preparation and fair presentation of these consolidated interim financial statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, International Accounting Standards (IAS) 34 "Interim Financial Reporting" and the Companies Act, 2017 of Zambia. Our responsibility is to express a conclusion on these consolidated interim financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, 'Review of interim financial information performed by the independent auditor of the entity'. A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated interim financial statements do not give a true and fair view of the financial position of Zambeef Products Plc (the Group) as at 31 March 2026, and of its financial performance and its cash flows for the six-month period then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, International Accounting Standards (IAS) 34 "Interim Financial Reporting" and the Companies Act, 2017 of Zambia.

The engagement partner on the audit resulting in this independent auditor's report is Andrew Chibuye.

PricewaterhouseCoopers
Chartered Accountants
Lusaka

23 June 2026

Andrew Chibuye
Practicing Certificate Number: AUD/F002378
Partner signing on behalf of the firm

Zambeef Products PLC
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Consolidated statement of profit or loss and other comprehensive income

	Notes	6 months to 31 Mar 2026 K'000	6 months to 31 Mar 2025 K'000	Year to 30 Sept 2025 K'000
Revenue from contracts with customers	3	3,930,788	3,840,668	8,058,283
Change in fair value of biological assets	7	722,852	876,122	1,102,125
Cost of sales		(3,143,576)	(3,308,655)	(6,234,772)
Gross profit		1,510,064	1,408,135	2,925,636
Other income		11,286	22,568	23,380
Other gains/(losses)		46,267	(49,319)	4,759
Net impairment losses on financial assets		(6,211)	(2,136)	(736)
Distribution expenses		(189,578)	(155,168)	(341,998)
Administrative expenses		(1,049,175)	(976,336)	(1,971,054)
Operating profit		322,653	247,744	639,987
Finance costs		(239,817)	(200,638)	(407,677)
Finance income		-	5,333	20,673
Profit before income tax		82,836	52,439	252,983
Income tax expense	4	(10,986)	(17,943)	(27,865)
Profit for the period		71,850	34,496	225,118
Profit attributable to:				
Owners of Zambeef Products PLC		72,703	34,365	225,820
Non-controlling interests		(853)	131	(702)
		71,850	34,496	225,118
Other comprehensive income:				
Items that maybe reclassified to profit or loss				
Translation differences - foreign operations		15,588	(11,576)	2,677
Items not reclassified to profit or loss				
Revaluation surplus		13,879	-	1,322,644
Actuarial remeasurement losses		-	-	(558)
Deferred income tax		(1,542)	2,453	(137,300)
Other comprehensive loss for the period		27,925	(9,123)	1,187,463
Total comprehensive income for the period		99,775	25,373	1,412,581

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Consolidated statement of profit or loss and other comprehensive income (continued)

	Notes	6 months to 31 Mar 2026 K'000	6 months to 31 Mar 2025 K'000	Year to 30 Sept 2025 K'000
Total comprehensive income for the period is attributable to:				
Owners of Zambeef Products Plc		100,628	25,242	1,412,747
Non-controlling interests		(853)	131	(166)
		99,775	25,373	1,412,581
Basic earnings per share				
Continued operations	11	Ngwee 24.19	Ngwee 11.43	Ngwee 75.13
Total basic earnings per share		24.19	11.43	75.13
Diluted earnings per share				
Continued operations	11	18.15	8.58	56.37
Total diluted earnings per share		18.15	8.58	56.37

The notes on pages 22 to 43 form an integral part of this interim report.

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Company statement of profit or loss and other comprehensive income

	6 months to 31 Mar 2026 K'000	6 months to 31 Mar 2025 K'000	Year to 30 Sept 2025 K'000
Revenue from contracts with customers	3,781,390	3,394,211	7,759,294
Change in fair value of biological assets	657,025	812,780	1,104,386
Cost of sales	<u>(3,202,769)</u>	<u>(3,019,153)</u>	<u>(6,402,383)</u>
Gross profit	1,235,646	1,187,838	2,461,297
Other income	11,198	22,527	23,395
Other gains/(losses)	47,972	(43,948)	9,097
Net impairment losses on financial assets	(6,798)	(1,795)	(3,501)
Distribution expenses	(171,481)	(143,996)	(306,070)
Administrative expenses	<u>(876,469)</u>	<u>(835,873)</u>	<u>(1,667,170)</u>
Operating profit	240,068	184,753	517,048
Finance costs	(170,477)	(200,377)	(305,017)
Finance income	<u>-</u>	<u>5,471</u>	<u>20,673</u>
Profit/(loss) before income tax	69,591	(10,153)	232,704
Income tax expense – continuing operations	<u>(8,817)</u>	<u>(10,167)</u>	<u>(17,742)</u>
Profit/(loss) for the period	60,774	(20,320)	214,962
Profit/(loss) attributable to:			
Owners of Zambeef Products PLC	60,774	(20,320)	214,962
Non-controlling interests	<u>-</u>	<u>-</u>	<u>-</u>
	<u>60,774</u>	<u>(20,320)</u>	<u>214,962</u>
Other comprehensive income/(loss):			
Items not reclassified to profit or loss			
Revaluation surplus	(7,530)	-	1,153,145
Actuarial remeasurement losses	-	-	(558)
Deferred income tax	598	2,009	(122,331)
Other comprehensive (loss)/income for the period	<u>(6,932)</u>	<u>2,009</u>	<u>1,030,256</u>
Total comprehensive income/(loss) for the period	53,842	(18,311)	1,245,218
Total comprehensive income for the period is attributable to:			
Owners of Zambeef Products Plc	53,842	17,402	1,245,218
Non-controlling interests	<u>-</u>	<u>-</u>	<u>-</u>
	<u>53,842</u>	<u>17,402</u>	<u>1,245,218</u>

The notes on pages 22 to 43 form an integral part of this interim report.

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Consolidated statement of financial position as at 31 March 2026

	Notes	31 Mar 2026 K'000	31 March 2025 K'000	30 Sept 2025 K'000
ASSETS				
Non-current assets				
Property, plant and equipment	5	6,958,356	5,692,081	7,001,171
Goodwill	6	25,015	25,015	25,015
Biological assets	7	187,009	155,315	178,256
		<u>7,170,380</u>	<u>5,872,411</u>	<u>7,204,442</u>
Current assets				
Biological assets	7	797,298	848,034	326,804
Inventories		1,510,342	1,624,409	2,153,659
Trade and other receivables		487,284	450,930	314,329
Cash and cash equivalents	8	247,093	178,084	244,447
		<u>3,042,017</u>	<u>3,101,457</u>	<u>3,039,239</u>
Total assets		<u>10,212,397</u>	<u>8,973,868</u>	<u>10,243,681</u>
EQUITY				
Share capital		3,006	3,006	3,006
Share premium		1,125,012	1,125,012	1,125,012
Preference share capital		1,000	1,000	1,000
Foreign currency translation reserve		647,528	623,443	634,911
Revaluation reserve		3,156,177	2,032,013	3,217,301
Retained earnings		1,550,196	1,215,532	1,404,032
Attributable to owners of parent entity		<u>6,482,919</u>	<u>5,000,006</u>	<u>6,385,262</u>
Non-controlling interests (NCI)		(12,623)	(16,693)	(14,741)
		<u>6,470,296</u>	<u>4,983,313</u>	<u>6,370,521</u>
LIABILITIES				
Non-current liabilities				
Lease liabilities		12,547	11,948	15,191
Borrowings	9	1,011,617	602,318	789,004
Deferred income tax		303,006	162,380	297,570
Defined benefit obligations		2,202	1,843	2,060
		<u>1,329,372</u>	<u>778,489</u>	<u>1,103,825</u>
Current liabilities				
Lease liabilities		11,113	16,369	11,698
Borrowings	9	1,441,969	1,765,266	1,583,870
Trade and other payables		919,445	1,144,860	991,963
Contract liabilities		31,061	272,435	167,452
Current income tax	4	9,141	13,136	14,352
		<u>2,412,729</u>	<u>3,212,066</u>	<u>2,769,335</u>
Total equity and liabilities		<u>10,212,397</u>	<u>8,973,868</u>	<u>10,243,681</u>

The six month period financial statements on pages 13 to 43 were approved for issue by the Board of Directors on 12 June 2026 and signed on its behalf by:



Patrick Wanjelani
Chairperson



Faith Mukutu
Chief Executive Officer

The notes on pages 22 to 43 form an integral part of this interim report.

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Company statement of financial position as at 31 March 2026

	31 Mar 2026	31 March 2025	30 Sept 2025
	K'000	K'000	K'000
ASSETS			
Non-current assets			
Property, plant and equipment	5,926,261	4,844,851	5,983,644
Goodwill	15,699	15,699	15,699
Investment in Subsidiaries	77,388	77,388	77,388
Biological assets	187,009	155,316	178,256
	<u>6,206,357</u>	<u>5,093,254</u>	<u>6,254,987</u>
Current assets			
Biological assets	706,359	757,388	236,533
Inventories	1,317,053	1,433,191	1,976,745
Trade and other receivables	879,526	678,694	677,159
Cash and cash equivalents	192,607	144,258	198,252
	<u>3,095,545</u>	<u>3,013,531</u>	<u>3,088,689</u>
Total assets	<u>9,301,902</u>	<u>8,106,785</u>	<u>9,343,676</u>
EQUITY			
Share capital	3,006	3,006	3,006
Share premium	1,125,012	1,125,012	1,125,012
Preference share capital	1,000	1,000	1,000
Foreign currency translation reserve	687,048	687,048	687,048
Revaluation reserve	2,800,779	1,829,607	2,860,579
Retained earnings	572,815	226,616	459,173
	<u>5,189,660</u>	<u>3,872,289</u>	<u>5,135,818</u>
LIABILITIES			
Non-current liabilities			
Lease liabilities	9,795	9,594	10,617
Borrowings	1,011,617	602,318	789,004
Deferred income tax	231,392	112,146	226,378
Defined benefit obligations	1,844	1,485	2,060
	<u>1,254,648</u>	<u>725,543</u>	<u>1,028,059</u>
Current liabilities			
Lease liabilities	10,524	16,369	10,300
Borrowings	1,441,969	1,765,265	1,583,870
Trade and other payables	1,376,456	1,450,484	1,411,250
Contract liabilities	26,210	272,435	162,847
Current income tax	2,435	4,400	11,532
	<u>2,857,594</u>	<u>3,508,953</u>	<u>3,179,799</u>
Total equity and liabilities	<u>9,301,902</u>	<u>8,106,785</u>	<u>9,343,676</u>

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Consolidated statement of changes in equity

	Share Capital	Share premium	Preference share capital	Foreign currency translation reserve	Revaluation reserve	Retained earnings	Total attributable to owners of parent entity	Non-controlling interests	Total
6 months ended 31 March 2025									
At start of period	3,006	1,125,012	1,000	633,440	2,054,090	1,156,637	4,973,185	(15,245)	4,957,940
Profit for the period	-	-	-	-	-	34,365	34,365	131	34,496
Other comprehensive income:									
Transfer of excess depreciation	-	-	-	-	(24,530)	24,530	-	-	-
Deferred income tax	-	-	-	(9,997)	2,453	-	2,453	-	2,453
Translation differences	-	-	-	(9,997)	-	-	(9,997)	(1,579)	(11,576)
	-	-	-	(9,997)	(22,077)	24,530	(9,997)	(1,579)	(9,123)
	-	-	-	(9,997)	(22,077)	58,895	26,821	(1,448)	25,373
Total comprehensive income for the period									
	3,006	1,125,012	1,000	623,443	2,032,013	1,215,532	5,000,006	(16,693)	4,983,313
As at 31 March 2025									
6 months ended 30 September 2025									
At start of period	3,006	1,125,012	1,000	623,443	2,032,013	1,215,532	5,000,006	(16,693)	4,983,313
Profit for the period	-	-	-	-	-	191,455	191,455	(833)	190,622
Other comprehensive income:									
Revaluation surplus	-	-	-	-	1,322,644	-	1,322,644	-	1,322,644
Deferred income tax	-	-	-	-	(139,753)	-	(139,753)	-	(139,753)
Actuarial remeasurement losses	-	-	-	-	(558)	-	(558)	-	(558)
Translation differences	-	-	-	11,468	-	-	11,468	2,785	14,253
	-	-	-	11,468	1,185,288	(2,955)	1,193,801	2,785	1,196,586
Total comprehensive income for the period									
	-	-	-	11,468	1,185,288	188,500	1,385,256	1,952	1,387,208
As at 30 September 2025									
	3,006	1,125,012	1,000	634,911	3,217,301	1,404,032	6,385,262	(14,741)	6,370,521
6 months ended 31 March 2026									
At start of year	3,006	1,125,012	1,000	634,911	3,217,301	1,404,032	6,385,262	(14,741)	6,370,521
Profit for the year	-	-	-	-	-	72,703	72,703	(853)	71,850
Other comprehensive income:									
Revaluation surplus	-	-	-	-	13,879	-	13,879	-	13,879
Transfer of excess depreciation	-	-	-	-	(73,461)	73,461	-	-	-
Deferred income tax	-	-	-	-	(1,542)	-	(1,542)	-	(1,542)
Translation differences	-	-	-	12,617	-	-	12,617	2,971	15,588
	-	-	-	12,617	(61,124)	73,461	24,954	2,971	27,925
Total comprehensive income for the period									
	-	-	-	12,617	(61,124)	146,164	97,657	2,118	99,775
As at 31 March 2026									
	3,006	1,125,012	1,000	647,528	3,156,177	1,550,196	6,482,919	(12,623)	6,470,296

The notes on pages 22 to 43 are an integral part of this interim report.

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Company statement of changes in equity

	Share Capital	Share premium	Preference share capital	Foreign currency translation reserve	Revaluation reserve	Retained earnings	Total
6 months ended 31 March 2025							
At start of period	3,006	1,125,012	1,000	687,048	1,847,683	226,851	3,890,600
Loss for the period	-	-	-	-	-	(20,320)	(20,320)
Other comprehensive income:							
Transfer of excess depreciation	-	-	-	-	(20,085)	20,085	-
Deferred income tax	-	-	-	-	2,009	-	2,009
Total comprehensive income for the period	-	-	-	-	(18,076)	20,085	2,009
	-	-	-	-	(18,076)	(235)	(18,311)
As at 31 March 2025	3,006	1,125,012	1,000	687,048	1,829,607	226,616	3,872,289
6 months ended 30 September 2025							
At start of year	3,006	1,125,012	1,000	687,048	1,829,607	226,616	3,872,289
Profit for the year	-	-	-	-	-	235,282	235,282
Other comprehensive income:							
Revaluation surplus	-	-	-	-	1,153,145	-	1,153,145
Deferred income tax	-	-	-	-	(124,340)	-	(124,340)
Transfer of excess depreciation	-	-	-	-	2,167	(2,167)	-
Actuarial remeasurement losses	-	-	-	-	-	(558)	(558)
Total comprehensive income for the period	-	-	-	-	1,030,972	(2,725)	1,028,247
	-	-	-	-	1,030,972	232,557	1,263,529
As at 30 September 2025	3,006	1,125,012	1,000	687,048	2,860,579	459,173	5,135,818
6 months ended 31 March 2026							
At start of period	3,006	1,125,012	1,000	687,048	2,860,579	459,173	5,135,818
Profit for the period	-	-	-	-	-	60,774	60,774
Other comprehensive income:							
Revaluation reserve	-	-	-	-	(7,530)	-	(7,530)
Transfer of excess depreciation	-	-	-	-	(52,868)	52,868	-
Deferred income tax	-	-	-	-	598	-	598
Total comprehensive income for the period	-	-	-	-	(59,800)	52,868	(6,932)
	-	-	-	-	(59,800)	113,642	53,842
As at 31 March 2026	3,006	1,125,012	1,000	687,048	2,800,779	572,815	5,189,660

The notes on pages 22 to 43 form an integral part of this interim report.

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Consolidated statement of cash flows

	Notes	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Cash flows from operating activities				
Cash generated from operations	10	254,844	345,331	731,693
Interest paid on borrowings		(162,649)	(147,298)	(258,691)
Interest paid on bank overdrafts		(63,124)	(72,447)	(173,093)
Interest paid on leases		(1,822)	(2,032)	(4,079)
Benefits paid		(215)	(350)	(560)
Income tax paid	4	(12,303)	(13,064)	(26,332)
Net cash inflow from operating activities		14,731	110,140	268,938
Cash flows from investing activities				
Purchase of property, plant and equipment		(81,644)	(235,874)	(373,677)
Proceeds from disposal assets		852	126	1,943
Net cash outflow from investing activities		(80,792)	(235,748)	(371,734)
Cash flows from financing activities				
Proceeds from borrowings		625,356	293,615	1,402,558
Principal repayments of borrowings		(394,643)	(392,389)	(1,404,646)
Principal elements of lease payments		(9,679)	(6,197)	(11,568)
Net cash in/(out)flow from financing activities		221,034	(104,971)	(13,656)
Net increase/(decrease) for the period		154,973	(230,579)	(116,452)
Movement in cash and cash equivalents				
At start of period		(489,607)	(387,865)	(387,865)
Net increase /(decrease)		154,973	(230,579)	(116,452)
Exchange differences		(4,766)	-	14,710
At period end	8	(339,400)	(618,444)	(489,607)

The notes on pages 22 to 43 are an integral part of this interim report.

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026

Company statement of cash flows

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Cash flows from operating activities			
Cash generated from operations	154,485	269,083	506,177
Interest paid on borrowings	(92,985)	(147,298)	(149,098)
Interest paid on bank overdraft	(63,124)	(72,447)	(173,093)
Interest paid on leases	(1,822)	(2,032)	(4,079)
Benefits paid	(215)	(350)	(560)
Income tax paid	(12,303)	(7,214)	(17,764)
Net cash (outflow)/inflow from operating activities	(15,964)	39,742	161,583
Cash flows from investing activities			
Purchase of property, plant and equipment	(61,490)	(158,852)	(270,752)
Proceeds from disposal assets	845	18	1,830
Net cash outflow from investing activities	(60,645)	(158,834)	(268,922)
Cash flows from financing activities			
Proceeds from borrowings	625,356	293,615	1,402,558
Principal repayments of borrowings	(394,643)	(392,390)	(1,404,646)
Principal elements of lease payments	(7,422)	(6,197)	(11,568)
Net cash in/(out)flow from financing activities	223,291	(104,972)	(13,656)
Net increase/(decrease) for the period	146,682	(224,064)	(120,995)
Movement in cash and cash equivalents			
At start of period	(535,802)	(429,517)	(429,517)
Net increase /(decrease)	146,682	(224,064)	(120,995)
Exchange differences	(4,766)	-	14,710
At period end	(393,886)	(653,581)	(535,802)

Zambeef Products PLC
Interim Report
For the Six months period ended 31 March 2026
Notes to Interim Financial Statements

1 General information

Zambeef Products PLC (the "Company") is incorporated in Zambia under the Zambia Companies Act as a public limited company, listed on the Lusaka Stock Exchange and is domiciled in Zambia. The Company and its subsidiaries (together "the Group") is one of the largest agri-businesses in Zambia. The Group is principally involved in the production, processing, distribution and retailing of beef, chicken, pork, milk, dairy products, eggs, edible oils, stock feed and flour.

The Group also has large row cropping operations (principally maize, soya beans and wheat), with approximately 14,572 Hectares of row crops under irrigation and 7,947 Hectares of rain-fed/dry-land crops available for planting each year. The Group also has operations in West Africa in Nigeria and Ghana.

The Group's registered office is:

Plot 4970, Manda Road
Industrial Area
Lusaka
Zambia

2 Summary of material accounting policies

This note provides a list of the material accounting policies adopted in the preparation of this interim report to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all the years presented, unless otherwise stated. The interim report is for the Group consisting of Zambeef Products PLC and its subsidiaries.

a) Basis of preparation

Compliance with IFRS

The interim report of the Group have been prepared in accordance with IFRS Accounting Standards and interpretations issued by the IFRS Interpretations Committee (IFRS IC), applicable to companies reporting under IFRS. The interim report complies with IFRS as issued by the International Accounting Standards Board (IASB).

Historical cost convention

The interim report has been prepared on historical cost basis, except where otherwise stated in the accounting policies below. The interim report is presented in Zambia Kwacha (ZMW). Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current period.

In accordance with the Companies Act, 2017 of Zambia, the interim report for the period ended 31 March 2026 have been approved for issue by the Directors.

While the individual facilities that constitute the outstanding balance of K1.4 billion have contractual maturities of less than 12 months from the period end, given that these are revolving facilities, management's intention is to roll-over some, or all, of these agreements for at least an additional 12 months. Based on management's continuing engagement with the respective banks, there is no indication that the roll-overs will not be executed in accordance with existing arrangements.

Based on the above developments, the Directors are of the opinion that the Group will continue as a going concern for at least twelve months from the date of the interim report and have therefore prepared the interim report on a going concern basis.

2 Summary of material accounting policies (continued)

a) Basis of preparation (continued)

The preparation of interim report in conformity with IFRS Accounting Standards requires the use of estimates and assumptions. It also requires management to exercise its judgement in the process of applying the Group's accounting policies.

i) New and amended standards adopted by the Group

These standards are not expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

Number	Effective date	Executive summary
Amendments to IAS 21, 'The Effects of Changes in Foreign Exchange Rates' - Lack of Exchangeability (Amendments to IAS 21)	Annual periods beginning on or after 1 January 2025 (Published August 2023)	An entity is impacted by the amendments when it has a transaction or an operation in a foreign currency that is not exchangeable into another currency at a measurement date for a specified purpose. A currency is exchangeable when there is an ability to obtain the other currency (with a normal administrative delay), and the transaction would take place through a market or exchange mechanism that creates enforceable rights and obligations.

The new accounting standards effective for reporting period did not have any impact on the Company's accounting policies and did not require retrospective adjustments to the interim report.

ii) New and amended standards not yet adopted by the Group

Certain new accounting standards and interpretations have been published that are not mandatory for 31 March 2026 reporting period and have not been early adopted by the Group.

Number	Effective date	Executive summary
IFRS 19, 'Subsidiaries without Public Accountability'	Annual periods beginning on or after 1 January 2027 (Published May 2024)	The objective of IFRS 19 is to provide reduced disclosure requirements for subsidiaries, with a parent that applies the Accounting Standards in its consolidated financial statements. IFRS 19 is a voluntary Accounting Standard that eligible subsidiaries can apply when preparing their own consolidated, separate or individual financial statements.

2 Summary of material accounting policies (continued)

ii) New and amended standards not yet adopted by the Group (continued)

Number	Effective date	Executive summary
Amendment to IFRS 9, "Financial Instruments" and IFRS 7, "Financial Instruments: Disclosures" - Classification and Measurement of Financial Instruments	Annual periods beginning on or after 1 January 2026 (Published May 2024)	<p>These amendments: clarify the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;</p> <ul style="list-style-type: none"> clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion; add new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance (ESG) targets); and make updates to the disclosures for equity instruments designated at Fair Value through Other Comprehensive Income (FVOCI).
Annual improvements to IFRS – Volume 11	Annual periods beginning on or after 1 January 2026 with earlier application permitted. (Published July 2024)	<p>Annual improvements are limited to changes that either clarify the wording in an Accounting Standard or correct relatively minor unintended consequences, oversights or conflicts between the requirements in the Accounting Standards. The 2024 improvements are to the following standards:</p> <p>IFRS 1 First-time Adoption of International Financial Reporting Standards; IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7; IFRS 9 Financial Instruments; IFRS 10 Consolidated Financial Statements; and IAS 7 Statement of Cash Flows.</p> <p>The Group does not expect this amendment to have a material impact on its operations or the annual consolidated financial statements.</p>

2 Summary of material accounting policies (continued)

ii) New and amended standards not yet adopted by the Group (continued)

Number	Effective date	Executive summary
IFRS 18, 'Presentation and Disclosure in Financial Statements'	Annual periods beginning on or after 1 January 2027 (Published April 2024)	<p>The objective of IFRS 18 is to set out requirements for the presentation and disclosure of information in general purpose financial statements (financial statements) to help ensure they provide relevant information that faithfully represents an entity's assets, liabilities, equity, income and expenses.</p> <p>IFRS 18 replaces IAS 1 'Presentation of Financial Statements' and focuses on updates to the statement of profit or loss with a focus on the structure of the statement of profit or loss; required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general.</p> <p>Many of the other existing principles in IAS 1 are retained, with limited changes. IFRS 18 will not impact the recognition or measurement of items in the financial statements, but it might change what an entity reports as its 'operating profit or loss'.</p> <ul style="list-style-type: none"> Management is currently assessing the detailed implications of applying the new standard to the group's consolidated financial statements. Furthermore, the group does not expect a significant change in the information disclosed in the notes, as the requirement to disclose material information remains unchanged. However, the presentation of the information may change due to the aggregation and disaggregation principles of IFRS 18.

2 Summary of material accounting policies (continued)

b) Principles of consolidation and equity accounting

i) *Subsidiaries*

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases. The acquisition method of accounting is used to account for business combinations by the Group.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of financial position respectively.

ii) *Associates*

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting after initially being recognised at cost.

iii) *Equity method*

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment.

Where the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity-accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

2 Summary of material accounting policies (continued)

b) Principles of consolidation and equity accounting (continued)

iv) *Changes in ownership interests*

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of Zambeef Products PLC.

When the Group ceases to consolidate or equity account for an investment because of a loss of control or significant influence, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

c) Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred;
- liabilities incurred to the former owners of the acquired business;
- equity interests issued by the Group;
- fair value of any asset or liability resulting from a contingent consideration arrangement, and;
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the:

- consideration transferred;
- amount of any non-controlling interest in the acquired entity; and
- acquisition-date fair value of any previous equity interest in the acquired entity.

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in profit or loss as a bargain purchase.

2 Summary of material accounting policies (continued)

c) Business combinations (continued)

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value, with changes in fair value recognised in profit or loss. If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

d) Impairment of assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

e) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker (CODM). The Board of Zambeef Products PLC has appointed a strategic steering committee which assesses the financial performance and position of the Group and makes strategic decisions. The steering committee, which has been identified as being the CODM, consists of the Chief Executive Officer and the Chief Financial Officer.

3. Segment reporting

The Group's Chief Operating Decision Makers (CODMs), (consisting of the Chief Executive Officer and the Chief Financial Officer), examine the Group's performance both from a product and geographic perspective and has identified two reportable segments of its business as shown in the table below.

During the previous year, individual segments ((beef, chicken, pork, fish, dairy products, day-old chicks and stockfeed) have been aggregated into one reportable segment, Retailing and Food production, as they have similar average gross margins and similar expected growth rates. The same applies to the Cropping and milling segment.

- Retailing and food production: This part of business sells cold food chain products which are mainly beef, chicken, pork, fish, milk, leather and dairy products as well as sale of day-old chicks.
- Cropping and milling: This part of business sells wheat, soya and maize grain as well as feed mill and flour mill.

The CODMs primarily use a measure of gross profit to assess the performance of the operating segments. Operating costs, interest income, finance cost and assets are not allocated to segments, as these activities are driven by the central treasury function, which manages the cash position of the Group. There is no single customer of the Group making up 10% of revenue.

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3. Segment reporting (continued)

Segment revenue from contracts with customers

The Group derives revenue from the transfer of goods at a point in time by operating segment as follows:

	Retailing and Food Production K'000	Cropping & Milling K'000	Total K'000
31 March 2026			
Segment revenue	4,637,929	2,158,857	6,796,786
Inter-segment eliminations	(1,730,000)	(1,135,999)	(2,865,999)
External revenue	<u>2,907,929</u>	<u>1,022,858</u>	<u>3,930,787</u>
Gross profit	<u>820,355</u>	<u>689,709</u>	<u>1,510,064</u>
31 March 2025			
Segment revenue	4,286,908	2,533,906	6,820,814
Inter-segment eliminations	(1,597,536)	(1,382,610)	(2,980,146)
External revenue	<u>2,689,372</u>	<u>1,151,296</u>	<u>3,840,668</u>
Gross profit	<u>714,877</u>	<u>693,258</u>	<u>1,408,135</u>
30 Sept 2025			
Segment revenue	6,915,080	5,298,304	12,213,384
Inter-segment eliminations	(1,344,748)	(2,810,353)	(4,155,101)
External revenue	<u>5,570,332</u>	<u>2,487,951</u>	<u>8,058,283</u>
Gross profit	<u>1,441,465</u>	<u>1,484,171</u>	<u>2,925,636</u>

Gross profit by segment reconciles to operating profit as follows:

	Retailing and Food Production K'000	Cropping & Milling K'000	Total K'000
31 March 2026			
Gross profit by segment	820,355	689,709	1,510,064
Other (expenses)/income	(3,486)	54,828	51,342
Distribution and administrative expenses	(813,036)	(425,717)	(1,238,753)
Operating profit	<u>3,833</u>	<u>318,820</u>	<u>322,653</u>
31 March 2025			
Gross profit by segment	714,877	693,258	1,408,135
Other expenses	(3,458)	(25,429)	(28,887)
Distribution and administrative expenses	(726,380)	(405,124)	(1,131,504)
Operating (loss)/profit	<u>(14,961)</u>	<u>262,705</u>	<u>247,744</u>
30 Sept 2025			
Gross profit by segment	1,441,465	1,484,171	2,925,636
Other income	12,817	9,827	22,644
Other net (losses)/gains	(26,646)	31,405	4,759
Distribution and administrative expenses	(1,492,773)	(820,279)	(2,313,052)
Operating (loss)/profit	<u>(65,137)</u>	<u>705,124</u>	<u>639,987</u>

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3. Segment reporting (continued)

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Operating profit	322,653	247,744	639,987
Unallocated:			
Net finance costs and income	(239,817)	(195,305)	(387,004)
Profit before income tax	82,836	52,439	252,983

4. Income tax expense

This note provides an analysis of the Group's income tax expense and how the tax expense is affected by non-assessable and non-deductible items.

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Current income tax charge	7,092	7,697	22,181
Deferred tax charge/(credit)	3,894	10,246	5,684
	10,986	17,943	27,865

i) Numerical reconciliation of income tax expense to prima facie tax payable

Applicable tax rates range from 10% to 30% depending on the activities of the entities within the Group. The tax on the Group's profit before income tax differs from the theoretical amount that would arise using the statutory income tax rate as follows:

	31 March 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Profit before income tax from:			
Continuing operations	82,386	52,439	252,983
Discontinued operations	-	-	-
	82,386	52,439	252,983
Tax at rate of 10% and 30% (2025:10%)	8,239	(1,807)	25,298
Tax effects of:			
Expenses not deductible for tax purposes	2,031	8,684	10,517
Effect of difference in tax at higher rates	716	11,066	(7,950)
	10,986	17,943	27,865
Income tax expense is attributable to:			
Profit from continuing operations	10,986	17,943	27,865
Profit from discontinued operation	-	-	-
	10,986	17,943	27,865

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4. Income tax expense (continued)

ii) Movement in current income tax on the statement of financial position

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
At start of year	14,352	18,503	18,503
Current income tax charge	7,092	7,697	22,181
Payments made during the year	(12,303)	(13,064)	(26,332)
At end of period/year	9,141	13,136	14,352

iii) Analysis of tax losses

During the period, the Group carried forward tax losses of K209.9 million (2025: K223.9 million). Unutilised losses expire after 5 years as shown in the table below:

Group	Expiry period	Tax loss unutilised	Tax loss Arising during the year	Tax losses utilised	Tax losses c/f
Period incurred	K'000	K'000	K'000	K'000	K'000
30 September 2022	30 Sep 2027	1,985	-	-	1,985
30 September 2023	30 Sep 2028	38,005	-	-	38,005
30 September 2024	30 Sep 2029	51,697	-	-	51,697
30 September 2025	30 Sep 2030	63,211	-	-	63,211
30 September 2025	30 Sep 2030	-	55,038	-	55,038
		154,899	55,038	-	209,936

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5. Property, plant and equipment

	Right of use assets	Buildings	Plant and Machinery	Motor Vehicles	Furniture and Equipment	Capital work in progress	Total
As at 30 September 2024							
Cost or fair value	2,680,382	1,021,916	1,348,641	264,081	98,532	685,786	6,099,338
Accumulated depreciation	(50,643)	(56,571)	(267,329)	(106,338)	(41,192)	-	(522,073)
Net book value	2,629,739	965,345	1,081,312	157,743	57,340	685,786	5,577,265
Six months period ended 31 March 2025							
Opening net book value	2,629,739	965,345	1,081,312	157,743	57,340	685,786	5,577,265
Additions	-	4,834	58,505	27,678	4,680	123,662	219,359
Additions – ROU	16,516	-	-	-	-	-	16,516
Transfers CWIP	-	141,160	29,928	-	72	(171,160)	-
Disposals-cost	-	-	-	(46)	-	-	(46)
Disposals-accumulated depreciation	-	-	-	30	-	-	30
Derecognised asset - cost	(1,994)	-	-	-	-	-	(1,994)
Derecognised – accumulated depreciation	1,994	-	-	-	-	-	1,994
Impairment of assets	-	-	(820)	-	-	-	(820)
Depreciation charge	(6,772)	(9,994)	(65,657)	(29,833)	(10,226)	-	(122,482)
Exchange differences	-	297	814	154	93	901	(2,259)
Net book value	2,639,483	1,101,642	1,104,082	155,726	51,959	639,189	5,692,081
As at 31 March 2025							
Cost or fair value	2,656,195	1,193,415	1,481,055	289,713	101,884	639,189	6,361,451
Accumulated depreciation	(16,712)	(91,773)	(376,973)	(133,987)	(49,925)	-	(669,370)
Net book value	2,639,483	1,101,642	1,104,082	155,726	51,959	639,189	5,692,081

Assets classified as capital work in progress mainly relate to the costs incurred for the ongoing expansion projects at the Group's locations.

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5. Property, plant and equipment (continued)

	Right of use assets	Buildings	Plant and machinery	Motor vehicles	Furniture and equipment	Capital work in progress	Total
As at 31 March 2025							
Cost or fair value	2,656,195	1,193,415	1,481,055	289,713	101,884	639,189	6,361,451
Accumulated depreciation	(16,712)	(91,773)	(376,973)	(133,987)	(49,925)	-	(669,370)
Net book value	2,639,483	1,101,642	1,104,082	155,726	51,959	639,189	5,692,081
Six months period ended 30 September 2025							
Opening net book value	2,639,483	1,101,642	1,104,082	155,726	51,959	639,189	5,692,081
Additions – PPE incl. borrowing costs	6,680	11,977	47,581	37,955	6,193	27,416	137,802
Transfers	-	218,681	323,442	-	(72)	(542,051)	-
Revaluation surplus	302,679	719,899	251,066	55,311	(6,311)	-	1,322,644
Disposals -cost	-	-	(418)	(6,242)	(29)	-	(6,689)
Disposals-accum dep	-	-	107	4,470	21	-	4,598
Impairment of assets	-	-	608	-	-	-	608
Depreciation charge	(271)	(16,664)	(87,658)	(32,169)	(10,675)	-	(147,437)
Exchange differences	-	(523)	(766)	(126)	(120)	(901)	(2,436)
Net book value	2,948,571	2,035,012	1,638,044	214,925	40,966	123,653	7,001,171
As at 30 September 2025							
Cost or fair value	2,954,736	2,036,683	1,638,614	215,091	41,053	123,653	7,009,830
Accumulated depreciation	(6,165)	(1,671)	(570)	(166)	(87)	-	(8,659)
Net book value	2,948,571	2,035,012	1,638,044	214,925	40,966	123,653	7,001,171

Assets classified as capital work in progress mainly relate to the costs incurred for the ongoing expansion projects at the Group's locations.

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5. Property, plant and equipment (continued)

	Right of use assets	Buildings	Plant and machinery	Motor vehicles	Furniture and equipment	Capital work in progress	Total
As at 30 September 2025							
Cost or fair value	2,954,736	2,036,683	1,638,614	215,091	41,053	123,653	7,009,830
Accumulated depreciation	(6,165)	(1,671)	(570)	(166)	(87)	-	(8,659)
Net book value	2,948,571	2,035,012	1,638,044	214,925	40,966	123,653	7,001,171
Six months period ended 31 March 2026							
Opening net book value	2,948,571	2,035,012	1,638,044	214,925	40,966	123,653	7,001,171
Additions	8,763	1,358	23,023	21,709	7,007	19,786	81,644
Revaluation surplus	(120)	6,984	18,348	(13,898)	2,565	-	13,879
Transfers CWIP	-	18,472	2,420	-	170	(21,062)	-
Disposals-cost	-	-	(3)	(110)	(19)	-	(132)
Disposals-accumulated depreciation	-	-	-	50	3	-	53
Impairment of assets	-	-	-	-	-	-	-
Depreciation charge	(3,000)	(23,108)	(82,068)	(21,990)	(5,150)	-	(135,316)
Exchange differences	-	(1,012)	(1,198)	(499)	(236)	-	(2,945)
Net book value	2,954,214	2,037,706	1,598,566	200,187	45,306	122,377	6,958,356
As at 31 March 2026							
Cost or fair value	2,963,428	2,060,813	1,680,482	222,076	50,454	122,377	7,099,630
Accumulated depreciation	(9,214)	(23,107)	(81,916)	(21,889)	(5,148)	-	(141,274)
Net book value	2,954,214	2,037,706	1,598,566	200,187	45,306	122,377	6,958,356

Assets classified as capital work in progress mainly relate to the costs incurred for the ongoing expansion projects at the Group's locations.

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5 Property, plant and equipment (continued)

i) Non-current assets pledged as security

Some of the assets disclosed are pledged as security on the Group's borrowings for each reporting period and title is restricted. The Group had no contractual commitments for the acquisition of property, plant and equipment and no amount of compensation from third parties for items of property, plant and equipment that were impaired, lost or given up that is included in profit or loss.

Right of use assets

Included in the net carrying amount of property, plant and equipment are right-of-use assets relating to prepaid land and buildings.

In Zambia, land is held on lease from the Government of the Republic of Zambia for a period of 99 years. IFRS 16 requires that for any lease, a right of use asset and lease liability be recognised unless the Group deems the lease as short-term lease or of low value.

Advance payments made in acquiring the land are added to right of use assets and amortised over the period of the lease on a straight-line basis and therefore there is no corresponding lease liability. The effect of discounting the ground rates is immaterial and these have been expensed to profit or loss as incurred. As at the end of the reporting period, and unchanged from prior year, the Company had insignificant leasing arrangements. Therefore, the Company has taken the exemption under the standard, and these have been expensed to profit or loss as incurred. Lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor.

The movement in the right of use assets is presented in the note property, plant and equipment.

	Leasehold Land	Buildings	Plant and machinery	Total
Six months ended 31 March 2025				
Cost or fair value	2,600,609	4,731	24,399	2,629,729
Additions	-	9,926	6,590	16,516
Accumulated depreciation	-	(4,031)	(2,741)	(6,772)
Net book value	<u>2,600,609</u>	<u>10,626</u>	<u>28,248</u>	<u>2,639,483</u>
Year ended 30 September 2025				
Cost or fair value	2,600,609	4,731	24,399	2,629,739
Additions	150	8,033	15,013	23,196
Revaluation surplus	293,515	-	9,164	302,679
Depreciation charge	-	(3,296)	(3,747)	(7,043)
Net book value	<u>2,894,274</u>	<u>9,468</u>	<u>44,829</u>	<u>2,948,571</u>
Six months ended 31 March 2026				
Opening net book value	2,894,274	9,468	44,829	2,948,571
Additions	-	-	8,763	8,763
Depreciation charge	-	(1,715)	(1,285)	(3,000)
Revaluation reserve	(120)	-	-	(120)
Net book value	<u>2,894,154</u>	<u>7,753</u>	<u>52,307</u>	<u>2,954,214</u>

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6 Goodwill

Goodwill is monitored by management at the level of the two cash-generating units (CGU). A CGU-level summary of the goodwill allocation is presented below:

	Masterpork	Zamhatch	Total
Period Ended 31 March 2025			
At start of period	15,699	9,316	25,015
Impairment of Goodwill	-	-	-
At end of period	<u>15,699</u>	<u>9,316</u>	<u>25,015</u>
Year ended 30 September 2025			
At start of period	15,699	9,316	25,015
Impairment of Goodwill	-	-	-
At end of period	<u>15,699</u>	<u>9,316</u>	<u>25,015</u>
Period Ended 31 March 2026			
At start of period	15,699	9,316	25,015
Impairment of Goodwill	-	-	-
At end of period	<u>15,699</u>	<u>9,316</u>	<u>25,015</u>

7 Biological assets

The Group's biological assets comprise standing crops, feedlot cattle, dairy cattle and chickens.

Analysis by group of biological assets

As at 31 March 2026

	Standing crop K'000	Feedlot cattle K'000	Dairy Cattle K'000	Chickens K'000	Total K'000
At start of period	100,788	135,745	178,256	90,271	505,060
Increase due to purchases	183,375	307,678	61,872	66,074	618,999
Change in fair value of biological assets	571,400	131,494	(45,869)	65,827	722,852
Transfer of harvest to inventory	(390,040)	-	-	-	(390,040)
Decrease due to slaughter/sale	-	(334,081)	(7,250)	(131,233)	(472,564)
At end of period	<u>465,523</u>	<u>240,836</u>	<u>187,009</u>	<u>90,939</u>	<u>984,307</u>
Current	465,523	240,836	-	90,939	797,298
Non-current	-	-	187,009	-	187,009
	<u>465,523</u>	<u>240,836</u>	<u>187,009</u>	<u>90,939</u>	<u>984,307</u>

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7. Biological assets (continued)

As at 31 March 2025

	Standing crop K'000	Feedlot cattle K'000	Dairy Cattle K'000	Chickens K'000	Total K'000
At start of period	101,406	117,403	143,972	78,115	440,896
Increase due to purchases	217,621	230,431	1,345	60,007	509,404
Change in fair value of biological assets	682,745	115,030	15,004	63,342	876,122
Transfer of harvest to inventory	(375,230)	-	-	-	(375,230)
Decrease due to slaughter/sale	-	(332,019)	(5,006)	(110,818)	(447,843)
At end of period	626,543	130,845	155,315	90,646	1,003,349
Current	626,543	130,845	-	90,646	848,034
Non-current	-	-	155,315	-	155,315
	626,543	130,845	155,315	90,646	1,003,349

As at 30 September 2025

	K'000	K'000	K'000	K'000	K'000
At start of period	101,402	117,403	143,972	78,118	440,895
Increase due to purchases	495,799	621,558	247,620	263,640	1,628,617
Change in fair value of biological assets	1,244,132	60,221	(199,967)	(2,261)	1,102,125
Transfer of harvest to inventory	(1,740,542)	-	-	-	(1,740,542)
Decrease due to slaughter/sale	-	(663,440)	(13,369)	(249,226)	(926,035)
At end of period	100,791	135,742	178,256	90,271	505,060
Current	100,791	135,742	-	90,271	326,804
Non-current	-	-	178,256	-	178,256
	100,791	135,742	178,256	90,271	505,060

Some of the assets disclosed are pledged as security on the Group's borrowings for each reporting period and title is restricted. There were no commitments for the development or acquisition of biological assets.

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8. Cash and cash equivalents

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Cash at bank and in hand	247,093	178,084	244,447

The above figures reconcile to the amount of cash shown in the statement of cash flows at the end of the financial year as follows:

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Balances as above	247,093	178,084	244,447
Bank overdrafts	(586,493)	(796,528)	(734,054)
Balances per statement of cash flows	(339,400)	(618,444)	(489,607)

As at the reporting period, there were no deposits at call nor any restricted cash.

9. Borrowings

	31 Mar 2026 K'000	31 Mar 2025 K'000	30 Sept 2025 K'000
Non-Current			
Bank loans	1,011,617	602,318	789,004
Current			
Bank loans	855,476	968,738	849,816
Bank overdrafts	586,493	796,528	734,054
	1,441,969	1,765,266	1,583,870
	2,453,586	2,367,584	2,372,874

i) Bank loans

Standard Chartered Bank Zambia Plc

The Group has a structured agricultural facility with an annual revolving limit. The purpose of the facility is the financing of wheat, soya beans and maize under collateral management agreements. Interest on the facility is SOFR plus 4.45 per cent per annum calculated on the daily overdrawn balances. The facility is secured by a fixed and floating charge over grain stocks of wheat, soya beans and maize and is repayable in 270 days. As at the end of the reporting period, the effective interest rate was 8.05% (2025: 8.81%).

Citibank Zambia Limited

The Group has a Trade Loan with an annual revolving limit of US\$5mn disbursed in local currency. The purpose of the facility is the financing of Agriculture Inputs. Interest on the facility is 6.0 percent margin above the Monetary policy rate (MPR) plus a liquidity premium which is calculated as the difference between the prevailing 182 days treasury bill rate and the MPR. The facility is secured by a floating debenture over all current and future assets of the company and is repayable in 270 days. As at the end of the reporting period, the effective interest rate was 17.85% (2025: 18.75%).

International Finance Corporation (IFC)

The Group has an eight (8) year amortising Kwacha loan facility with the IFC. Interest is fixed at 16 per cent per annum. The loan is secured through a first ranking legal mortgage over R/E of Farm No. 4450, R/E of Farm No. 4451 & R/E of Farm No. 5388 (Mpongwe farm) and is fully repayable in June 2030. The First ranking legal mortgage ranks pari passu between Absa Bank Zambia Plc. As at the end of the reporting period, the effective interest rate was 16% (2025: 16%).

9. Borrowings (continued)

i) Bank loans (continued)

Stanbic Bank Zambia Limited

The Group has a seasonal loan facility with an annual revolving limit. Interest on the facility is 8.5 per cent. above the Bank of Zambia policy rate per annum payable monthly in arrears. This facility is secured by a floating charge/debenture over all the assets of the Group. The floating charge/debenture ranks pari passu between Standard Chartered Bank Zambia Plc. The loan is repayable annually every 31 July in respect of summer cropping and every 31 January in respect of Winter Cropping.

The facility was repaid in full in January 2026 and was not re-drawn down.

Absa Bank Zambia Plc

The Group has an amortizing loan at an interest rate of Bank of Zambia policy rate plus 6.5%. The facility is secured through a first ranking legal mortgage over R/E of Farm No. 4450, R/E of Farm No. 4451 & R/E of Farm No. 5388 (Mpongwe farm). The first ranking charge ranks pari passu with the International Finance Corporation (IFC). The loan was repaid in full in February 2026.

The Group has an amortizing loan at an interest rate of Bank of Zambia policy rate plus 6.5%. The facility is secured through a first ranking legal mortgage over R/E of Farm No. 4450, R/E of Farm No. 4451 & R/E of Farm No. 5388 (Mpongwe farm). The first ranking charge ranks pari passu with the International Finance Corporation (IFC) and is repayable by 31st December 2026. As at the end of the reporting period, the effective interest rate on this facility was 15.0% (2025: 15.0%)

The Group also secured an amortizing loan from ABSA Bank obtained through the Bank of Zambia Stability and Resilience Fund at an interest rate of Bank of Zambia Policy rate plus 2.5%. The facility is secured through a first ranking legal mortgage over R/E of Farm No. 4450, R/E of Farm No. 4451 & R/E of Farm No. 5388 (Mpongwe farm). The first ranking charge ranks pari passu with the International Finance Corporation (IFC) and is repayable in June 2030. As at the end of the reporting period, the effective interest rate was 16.0%.

The Group also has a revolving loan facility at an interest rate of Bank of Zambia Policy rate plus 8.25% margin. Interest is payable in quarterly installments. The facility is secured by floating debenture over all assets of the group. The floating Debenture ranks pari passu with other local lenders. The loan is was repaid in full in January 2026 and was not re-drawn.

The Group also has a revolving loan facility at an interest rate of Bank of Zambia Policy rate plus 5.5% margin. Interest is payable in quarterly installments. The facility is secured by floating debenture over all assets of the group. The floating Debenture ranks pari passu with other local lenders. The loan is repayable by 30th June 2026. As at the end of the reporting period, the effective interest rate on this facility was 19.0%.

ZANACO Plc

The Group has an amortizing five-year loan facility at an interest rate of Bank of Zambia policy rate plus 6.0%. The facility is secured through a first legal mortgage over Plot no 4970 Manda Road Lusaka and a floating debenture over Zambeef's assets ranking pari passu with Standard Chartered Bank, Stanbic Bank and Citibank. The loan is repayable in July 2028. As at the end of the reporting period, the effective interest rate was 19.5% (2025:20.5%).

The Group also secured an amortizing loan from ZANACO obtained through the Bank of Zambia Stability and Resilience Fund at an interest rate of Bank of Zambia Policy rate plus 2.5%. The facility is secured through a first legal mortgage over Huntley Farm Chisamba and a floating debenture over Zambeef's assets ranking pari passu with Standard Chartered Bank, Stanbic Bank and Citibank. The loan is repayable in December 2033. As at the end of the reporting period, the effective interest rate was 16.0%.

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9. Borrowings (continued)

ii) Bank-overdrafts

The Group has annual revolving bank overdraft facilities held with various banks namely, Zambia National Commercial Bank, Stanbic Bank Zambia Limited, Citi Bank Zambia Limited, Standard Chartered Bank Zambia Limited and First National Bank.

Interest on the bank overdrafts are payable at, in respect of ZMW limits, the prevailing Bank of Zambia (BOZ) Monetary Policy Rate plus a liquidity premium and a margin ranging from 3.5 % to 7.5% and in respect of USD limits, the prevailing SOFR rate plus a margin ranging from 3.5% to 5.4%. As at the end of the reporting period, the average effective interest rate was 18.92% (2025: 18.25%).

The bank overdrafts and short-term seasonal loan facilities are secured by a floating charge/debenture over all the assets of the Group with a security cover of 125 per cent. of limits. The floating charge/debenture ranks pari passu between Standard Chartered Bank Zambia Plc, Citibank Zambia Limited, Zanaco Bank Plc, Stanbic Bank Zambia Limited and First National Bank (FNB).

10. Cash flow information - Consolidated

i) Cash generated from operations	Notes	31 Mar 2026	31 Mar 2025	30 Sept 2025
		K'000	K'000	K'000
Profit before income tax from:				
Continuing operations		82,836	52,439	252,983
		<u>82,836</u>	<u>52,439</u>	<u>252,983</u>
Adjustments for:				
Changes in employee benefits		-	350	227
Interest expense on leases		1,822	2,032	4,079
Exchange losses/(gains) on leases		(2,106)	396	(1,828)
Interest expense/capitalized on borrowings		162,649	147,298	258,691
Interest expense on bank overdrafts		63,124	72,447	173,093
Exchange losses/(gains) on borrowings		(2,440)	10,076	(18,845)
Loss on disposal of assets		773	142	164
Depreciation on fixed assets	5	135,316	122,482	269,919
Change in fair value of biological assets	7	(722,852)	(876,122)	(1,102,125)
Foreign exchange differences		30,664	(1,069)	6,715
		<u>(333,050)</u>	<u>(521,968)</u>	<u>(409,910)</u>
Changes in working capital:				
Decrease in biological assets*		243,605	313,668	1,037,960
Inventories		643,317	464,369	(64,881)
Trade and other receivables		(172,955)	(104,800)	31,801
Trade and other payables		(72,518)	227,187	74,287
Contract liabilities		(136,391)	(85,564)	(190,547)
		<u>505,058</u>	<u>814,860</u>	<u>888,620</u>
Cash generated from operations		<u>254,844</u>	<u>345,331</u>	<u>731,693</u>

*The movement in biological assets excludes the change in fair value of biological assets already adjusted for.

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10. Cash flow information - Company

ii) Cash generated from operations	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Profit/(loss) before income tax from:			
Continuing operations	69,591	(10,153)	232,704
	<u>69,591</u>	<u>(10,153)</u>	<u>232,704</u>
Adjustments for:			
Changes in employee benefits	-	350	227
Interest expense on leases	1,822	2,032	4,079
Exchange losses/(gains) on leases	(2,106)	(396)	(1,828)
Interest expense/capitalized on borrowings	92,985	147,298	149,098
Interest expense on bank borrowings	63,124	72,447	173,093
Exchange losses/(gains) on borrowings	(2,440)	8,743	(18,845)
(Gain)/loss on disposal of assets	(769)	142	93
Depreciation on fixed assets	108,931	98,288	229,298
Depreciation on right of use assets	2,335	6,059	-
Impairment of assets	-	820	-
Change in fair value of biological assets	(657,025)	(812,780)	(1,104,386)
Foreign exchange differences	13,699	10,156	(2,112)
	<u>(379,444)</u>	<u>(466,841)</u>	<u>(571,283)</u>
Changes in working capital:			
Decrease in biological assets*	178,444	262,858	1,052,376
Inventories	659,692	496,345	(47,209)
Trade and other receivables	(202,367)	(130,702)	(204,872)
Trade and other payables	(34,794)	201,813	238,286
Contract liabilities	(136,637)	(84,237)	(193,825)
	<u>464,338</u>	<u>746,077</u>	<u>844,756</u>
Cash generated from operations	<u>154,485</u>	<u>269,083</u>	<u>506,177</u>

*The movement in biological assets excludes the change in fair value of biological assets already adjusted for.

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11. Earnings per share (EPS)

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	Ngwee	Ngwee	Ngwee
Basic earnings per share			
Continuing operations	24.19	11.43	75.13
Discontinued operations	-	-	-
Total basic earnings per share	24.19	11.43	75.13
Diluted earnings per share			
Continuing operations	18.15	8.58	56.37
Discontinued operations	-	-	-
Total diluted earnings per share	18.15	8.58	56.37

i) Reconciliations of earnings used in calculating earnings per share

Profit attributable to the ordinary equity holders of the Company used in calculating basic and diluted earnings per share is as follows:

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Continuing operations	72,703	34,365	225,820
Discontinued operations	-	-	-
	72,703	34,365	225,820

ii) Weighted average number of shares used as the denominator

	31 Mar 2026	30 Sept 2025
	shares	shares
Ordinary shares used in calculating basic EPS	300,579,630	300,579,630
Preferences shares	100,057,658	100,057,658
Total weighted average shares used in calculating diluted EPS	400,637,288	400,637,288

12. Related party transactions and balances

- i) Transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note.

The following transactions occurred with other related parties:

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Sales to:			
Java Foods	5,530	13,113	20,850
Kanona Power Company	-	-	-
	5,530	13,113	20,850

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Purchases from:			
Java Foods	-	495	589
Kanona Power Company	41,782	11,938	75,993
	41,782	11,938	76,582

The Group sales and purchases transactions are with Director owned companies.

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12. Related party transactions and balances (continued)

ii) The following balances are outstanding at the end of the reporting period in relation to transactions with related parties:

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Receivables from:			
Java Foods	1,377	3,998	2,061
Kanona Power Company	-	-	-
	<u>1,377</u>	<u>3,998</u>	<u>2,061</u>

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	K'000	K'000	K'000
Payables to:			
Java Foods	-	181	-
Kanona Power Company	11,081	11,938	11,562
	<u>11,081</u>	<u>12,119</u>	<u>11,562</u>

13. Directors' remuneration

During the period under review, the total Directors remuneration for services rendered by Executive Directors and Non-Executive Directors were as follows:

Name	Position	2026	2025
		K'000	K'000
Faith Mukutu	Executive Director	6,489	5,246
Patrick Kalifungwa	Executive Director	2,318	2,841
		<u>8,807</u>	<u>8,087</u>
Patrick Wanjelani	Non-Executive Director	757	598
Katebe Monica Musonda	Non-Executive Director	483	377
Jonathan Kirby	Non-Executive Director	499	377
Pearson Gowero	Non-Executive Director	540	377
Muyangwa Muyangwa	Non-Executive Director	423	338
John Clifford Rich	Non-Executive Director	502	338
		<u>3,204</u>	<u>2,405</u>
Total		<u>12,011</u>	<u>10,492</u>

14. Contingencies

The Group is party to various legal cases whose outcome is dependent on the conclusion of the Zambian judicial process. Management makes estimates for the outcomes of these cases based on professional advice. There are some cases where, based on professional advice received, the Directors have not made any provision.

The value of potential claims against the Group that would likely result in an unfavourable outcome as at 31 March 2026 was nil (2025: Nil).

15. Events occurring after the reporting period

The Directors are not aware of any matter or circumstance, material to the financial affairs of the Group, arising since the end of the financial period up to the date of the review report, which would affect the amounts or disclosures contained in the interim report.

Following shareholder approval at the Extraordinary General Meeting on 11 March 2026, British International Investment Plc (BII) exercised its conversion rights and converted 100,057,658 convertible redeemable preference shares into 308,511,112 ordinary shares, effective 29 April 2026. The conversion increased the Group's issued ordinary share capital to 609,090,742 ordinary shares, resulting in the cancellation of the preference share liability.

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For the Six months period ended 31 March 2026

Consolidated Statement of profit or loss and other comprehensive income

	6 months to 31 Mar 2026 US\$'000	6 months to 31 Mar 2025 US\$'000	Year to 30 Sept 2025 US\$'000
Revenue from contracts with customers	180,477	139,661	302,602
Change in fair value of biological assets	33,189	31,859	39,275
Cost of sales	(144,333)	(120,315)	(232,015)
Gross profit	69,333	51,205	109,862
Other income/(expenses)	518	(973)	878
Other net gains	2,124	-	179
Net impairment losses on financial assets	(285)	(78)	(28)
Distribution expenses	(8,704)	(5,642)	(12,843)
Administrative expenses	(48,171)	(35,503)	(74,015)
Operating profit	14,815	9,009	24,033
Finance costs	(11,011)	(7,102)	(15,309)
Finance income	-	-	776
Profit before income tax	3,804	1,907	9,500
Income tax expense	(504)	(652)	(1,046)
Profit for the period	3,300	1,255	8,454
Profit attributable to:			
Owners of Zambeef Products PLC	3,339	1,250	8,480
Non-controlling interests	(39)	5	(26)
	<u>3,300</u>	<u>1,255</u>	<u>8,454</u>
Other comprehensive income:			
Items that maybe reclassified to profit or loss			
Translation losses on foreign operations	716	(421)	101
Items not reclassified to profit or loss			
Revaluation surplus	637	-	49,667
Actuarial remeasurement losses	-	-	(21)
Deferred income tax	(71)	89	(5,156)
Other comprehensive (loss)/income for the period	<u>1,282</u>	<u>(332)</u>	<u>44,591</u>
Total comprehensive income/(loss) for the period	4,582	923	53,045

The supplementary information presented does not form part of the financial statements.

Zambeef Products PLC
Supplementary information presented in United States Dollars
For the Six months period ended 31 March 2026

Consolidated Statement of profit or loss and other comprehensive income (continued)

	6 Months to 31 Mar 2026 US\$'000	6 months to 31 Mar 2025 US\$'000	Year to 30 Sept 2025 US\$'000
Total comprehensive income for the period is attributable to:			
Owners of Zambeef Products Plc	4,621	975	53,051
Non-controlling interests	(39)	(52)	(6)
	<u>4,582</u>	<u>923</u>	<u>53,045</u>
Basic earnings per share			
Continued operations	1.11	0.42	2.82
Total basic earnings per share	<u>1.11</u>	<u>0.42</u>	<u>2.82</u>
Diluted earnings per share			
Continued operations	0.83	0.31	2.12
Total diluted earnings per share	<u>0.83</u>	<u>0.31</u>	<u>2.12</u>

The supplementary information presented does not form part of the financial statements.

Zambeef Products PLC
Supplementary information presented in United States Dollars
For the Six months period ended 31 March 2026

Consolidated statement of financial position

	31 Mar 2026	31 Mar 2025	30 Sept 2025
	US\$'000	US\$'000	US\$'000
ASSETS			
Non-current assets			
Property, plant and equipment	362,414	202,709	292,814
Goodwill	1,303	891	1,046
Biological assets	9,740	5,531	7,455
	<u>373,457</u>	<u>209,131</u>	<u>301,315</u>
Current assets			
Biological assets	41,526	30,201	13,668
Inventories	78,664	57,849	90,074
Trade and other receivables	25,379	16,059	13,146
Cash and cash equivalents	12,869	6,342	10,224
	<u>158,438</u>	<u>110,451</u>	<u>127,112</u>
Total assets	<u>531,895</u>	<u>319,582</u>	<u>428,427</u>
EQUITY			
Share capital	449	449	449
Share premium	185,095	185,095	185,095
Preference share capital	100	100	100
Foreign currency translation reserve	33,725	22,202	26,554
Revaluation reserve	168,210	72,365	134,559
Retained earnings	(49,928)	(102,149)	(79,703)
Attributable to owners of parent entity	<u>337,651</u>	<u>178,062</u>	<u>267,054</u>
Non-controlling interests	(657)	(594)	(617)
	<u>336,994</u>	<u>177,468</u>	<u>266,437</u>
LIABILITIES			
Non-current liabilities			
Borrowings	52,688	21,450	32,999
Lease liabilities	653	425	635
Deferred income tax	15,782	5,783	12,445
Defined benefit obligations	115	66	86
	<u>69,238</u>	<u>27,724</u>	<u>46,165</u>
Current liabilities			
Borrowings	75,103	62,866	66,243
Lease liabilities	579	583	489
Trade and other payables	47,887	40,771	41,490
Contract liabilities	1,618	9,702	7,003
Current income tax	476	468	600
	<u>125,663</u>	<u>114,390</u>	<u>115,825</u>
Total equity and liabilities	<u>531,895</u>	<u>319,582</u>	<u>428,427</u>

The supplementary information presented does not form part of the financial statements.

Zambeef Products PLC
Supplementary information presented in United States Dollars
For the Six months period ended 31 March 2026

Company statement of cash flows

	31 Mar 2026 US\$'000	31 Mar 2025 US\$'000	30 Sept 2025 US\$'000
Cash flows from operating activities			
Cash generated from operations	11,682	12,557	27,476
Interest paid on borrowings	(7,468)	(5,356)	(9,714)
Interest paid on bank overdrafts	(2,898)	(2,634)	(6,500)
Interest paid on leases	(84)	(74)	(153)
Benefits paid	(10)	(13)	(21)
Income tax paid	(565)	(475)	(989)
Net cash inflow from operating activities	<u>657</u>	<u>4,005</u>	<u>10,099</u>
Cash flows from investing activities			
Purchase of property, plant and equipment	(3,749)	(8,577)	(14,032)
Proceeds from disposal assets	58	5	73
Net cash outflow from investing activities	<u>(3,691)</u>	<u>(8,572)</u>	<u>(13,959)</u>
Cash flows from financing activities			
Proceeds from borrowings	28,712	10,677	52,668
Principal repayments of borrowings	(18,120)	(14,269)	(52,747)
Principal elements of lease payments	(444)	(225)	(434)
Net cash in/(out)flow from financing activities	<u>10,148</u>	<u>(3,817)</u>	<u>(513)</u>
Net (decrease)/increase for the year	<u>7,114</u>	<u>(8,384)</u>	<u>(4,373)</u>
Movement in cash and cash equivalents			
At start of year	(20,478)	(14,614)	(14,565)
Net increase /(decrease)	7,114	(8,384)	(4,373)
Exchange differences	(219)	-	552
Translating Presentational Currency	(4,096)	974	(2,092)
At period end	<u>(17,679)</u>	<u>(22,024)</u>	<u>(20,478)</u>

The supplementary information presented does not form part of the financial statements.